IN RE THE MEETING OF THE

BAY-DELTA ADVISORY COUNCIL)

ORIGINAL

TRANSCRIPT OF PROCEEDINGS

Beverly Garland Hotel

1780 Tribute Road

Sacramento, California

Thursday, March 21, 1996 at 10:05 a.m.

REPORTED BY: MELISSA LYNN HILL, CSR NO. 9613

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1	A DDFA DA NCEC	(continued):	3
	AFFEARANCES		
2		ROSEMARY KAMEI	
3		BOB RAAB	
4		HAP DUNNING	
5		ANNE NOTTHOFF	
6		000	
7	Also Present	t:	
8		GARY BOBKER	
9		DICK DANIEL	
10		ED PETRY	
11		ZACH MCREYNOLDS	
12		MARY SCOONOVER	
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Page 5 (Whereupon the BDAC meeting was called to order draft alternatives sustaining operations of particular 2 off-the-record after which the following proceedings 2 Bay-Delta fish and wildlife species. Hap, it's your concern 3 3 it hasn't been adequately addressed. You don't think that were had at 10:05 a.m.:) 4 4 MR. SNOW: Well, the issues that Dick would be specific is in the process. 5 addressing are related to the issues from the March 5th 5 MR. DUNNING: Well, there's a lengthy letter that's letter. The primary issue raised in a letter I received 6 in the comment package. It's the letter of March 5th. I 6 7 yesterday had to do with providing adequate time for review 7 take it in our agenda now we're trying to have some 8 as we moved to the short list. 8 interchanges to our reaction on all these comments, that one 9 MR. DUNNING: I think there are items that were 9 included. 10 10 mentioned as foundational questions of the adequacy of the You know, I think that letter is really related to the other letter. The timing question is related to the 11 restoration targets and then this matter of essential 11 12 elements. 12 matter of the alternatives. I don't have a statement to make 13 MS. MCPEAK: And are you comfortable then having 13 beyond that letter. If you want to hear from Gary to 14 that discussed under the habitat strategy? Do you not want 14 elaborate on it, that would be fine or to answer questions. 15 15 to -- what I'm trying to see is if we can't get the issue you But maybe more important is to get the response of members of BDAC on these points. 16 raised discussed. The question is when do you want to do it 16 17 17 on his agenda, Hap? MS. MCPEAK: Okay. Let's have Lester comment, then 18 MR. DUNNING: Let's do it now. 18 if anybody else wishes to comment on the specifics in the 19 19 letter, let's get those on the table. MS. MCPEAK: Good. How do you want to approach 20 it? 20 Lester. 21 21 MR. DUNNING: Well, since this letter just came in MR. PYLE: Sunne, I'm probably the only one who 22 22 hasn't seen the letter, and I just wonder if there's any way to Lester yesterday and hasn't been distributed to BDAC, 23 23 maybe Gary Bobker, the author who wrote it on behalf of the that we all know what everybody is talking about. 24 Environmental Water Caucus, might like to make a comment. 24 MS. MCPEAK: It's in the packet, Stu, that was 25 25 Would that be in order? sent ---Page 6 Page 8 MS. MCPEAK: This is the letter that talks about MR. PYLE: I haven't been home for four or five 1 1 2 enough time for review. 2 days. 3 3 MR. DUNNING: Right. MS. MCPEAK: Okay. Let's get a packet for -- can 4 MS. MCPEAK: Okay. 4 someone get a packet for Stu of the letters that we were MR. DUNNING: But it relates to -- I mean, the 5 5 sent? In the meantime --6 reason for questioning the rapidity with which things are 6 MR. PYLE: Does everybody else have it? 7 done is concern over the adequacy of what's been done and 7 MS. MCPEAK: Yes, we were all sent it. Okay. How 8 making the foundation. many people do not have the packets of comments that were 9 MS. MCPEAK: Well, let me -- okay. Why don't we --9 mailed out? Raise your hands. There's one, two, three, four 10 that issue just came in. We didn't have a chance to go 10 five. And you do have it? 11 through it in the packet, and that comment will pick up 11 MS. GROSS: I was given a copy. 12 either at the end of the meeting or in next meeting of BDAC 12 MS. MCPEAK: Okay. Then we need to get packets up 13 because we'll have all of the letters circulated. 13 here. Eric, are you raising -- are you getting packets for 14 The packet we all received has the May -- the March 14 everybody or are you raising your hand you don't have one? 15 5th letter in it that I thought was addressing the issues you 15 You don't have one. Okay. Then we probably can't all have a 16 raised earlier about a solid enough foundation for habitat 16 productive exchange, but maybe we can get Lester's comments 17 restoration for management of resources. 17 on the two that have been raised and, Roberta, I would like 18 And what I'm asking is do you want to further 18 to have your input. comment and have Gary address this as specifics? For 19 19 Lester. 20 example, the question is raised are we talking about in 20 MR. SNOW: Our thought was - I mean, in the restoration objectives related to Bay-Delta fish and wildlife 21 21 different kinds of comments we've gotten, some are very species. That kind of a comment that came in, Lester. It's 22 22 specific and there are no answers to them today. Others of 23 the first question which I think is going to an example of a 23 the questions that we -- or comments that have been raised 24 specific that Hap says hasn't yet been addressed in the 24 bring up some fundamental policy issues or structure issues.

objectives. How would you respond? The question is, are

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It was our thought that we could deal with those

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Page 12

policy and structure issues because that's the point in the program where we are at this time. And, for example, on the habitat issues, while one of the questions is -- or comments that have been raised is we'd like to see precise targets for kinds of habitats like 53,000 acres of shaded riverine, we're

6 not at a point to answer that question.
7 However, we can discuss the issue, the broader
8 policy issue that's embodied there which is what is the
9 strategy or vision for restoring ecosystem health, how does
10 adaptive management fit in, you know, and how do we move

adaptive management fit in, you know, and how do we move through a program that can get us those kinds of numbers and certainty.

And it was our thought on that specific issue that we're talking about that we could have a discussion about some of those policy issues, and perhaps that leads to creation of a work group to then pursue these kinds of issues because today there are no answers to is 53,000 better than 35, etcetera.

MS. MCPEAK: Roberta?

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MS. BORGANOVA: I just wanted to go back and reiterate what Lester said when he talked about the comments, and I think that's what Hap's referring to.

You talked about the vision of the ecosystem and of other areas that the staff would be putting together. And I think our concern was that once that vision is put together, 1 then Anne.

Page 9

2 MR. DUNNING: Well, just to continue on that line,
3 Sunne, Item B in the letter of March 5th maybe is one to take
4 as an example where the suggestion is that the CALFED program

4 as an example where the suggestion is that the CALFED program

5 core actions do not adequately capture many essential

6 elements common to all alternatives necessary to the

7 specifics of long-term solutions and then there's a whole

8 long list of specifics. And that's I think where the timing

9 question comes, because the point is if so far there hasn't 10 been an adequate capturing of these essential elements, the

been an adequate capturing of these essential elements, then
 maybe that needs to be done before moving on toward the short

12 list.

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MS. MCPEAK: Anne.

MS. NOTTHOFF: I was going to say that this discussion kind of follows on the discussion that we started in L.A. and then was talked about again at the February 26th workshop where the difference between a core action and an essential element. And I think certainly moving from 20 to 10 where the -- a lot of the ideas in the 20s were -- or in all 20 were collapsed into 10, that made some sense. But this next stage is really where we have to be very careful and get all of the -- you know, as much quantification and measurable analysis as we can to get down to the smaller number that's really going to get the extensive review.

And I would just like to hear a little more from

Page 10

at we would 1 voi

even though there may not be all the specifics that we would

want, will there be time for input before we get screened out

of those five. I mean, that's the worry that I've heard that that screening process is going to take place before you have

5 that vision out there that all of us can see.

And so if -- what I heard from you this morning, Lester, is that you're open to not getting that far off your schedule but allowing that kind of input. That was I think is -- would address the second letter that Gary just sent in for the environmental group.

MS. MCPEAK: Can I ask a question, Roberta? The letters and the comments that were submitted are not quarreling with the vision as it's been defined so far, the four basic objectives. It's the next level of specificity?

MS. BORGANOVA: It's really saying that -- it doesn't give you an idea of what is the ideal. And the environmental community feels that there should be an ideal for ecosystem restoration. I think that there's a sense that the urban people have a sense of what they need for their

the urban people have a sense of what they need for their supply. I think that the water quality issues have been

21 articulated by some of the other groups. And so it's that

vision so that you could see what the ideal is. And having it articulated before that narrowing is really the timing

question I think that Hap was trying to address this morning.
 MS. MCPEAK: Okay. Hap is going to respond and

l you, Lester -- I'm sorry I came in a bit late -- but about

2 how you see the difference between core action and an

3 essential element and how - and maybe if we have a better

4 understanding of how those -- how your viewing of the

5 essential element would help us understand how we move past

6 this point.

MR. SNOW: I'll respond to that also.

8 Is Dick Daniel here?

9 MR. DANIEL: NO.

MR. SNOW: Okay. Dick, why don't you go ahead and get your stuff to deal with the habitat strategy issue because I think that's -- yes, I'll respond to the essential element comment.

From our perspective, again, what I said earlier was that we kind of got the comment that people agree with the core actions but found them a bit anemic or whimpy. And, in fact, that was the idea for core actions. Core actions were to be those kinds of actions that there's a broad agreement that already exists that they need to move forward. They need to move forward this afternoon, not wait for this program, not wait for anything.

And the other concept that has come is that's not enough. We need to see more that need to be common to all the alternatives, but there might not be total agreement at this point or perhaps more important they're not going to

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move forward this afternoon. Additional work needs to be done to get those moving forward. And the concept -- or the phrase was coined "essential elements."

And so what we have tried to develop in each of the ten alternatives is essential elements. And the way that works in the staging that we have gone to is essential elements is roughly staged in all of the alternatives. And so it furthers habitat restoration. It may include some storage that's necessary that provides both ecosystem and supply benefits. It includes I think in most cases additional water pollution control actions. And so it can be a level of implementation that moves everybody further down 12

And so we tried to capture that issue, and it's certainly something that will get a great deal more attention as we move to a short list. And so, again, if you think of the Stage II in each of the alternatives, that is really the essential elements we're talking about; those that you would implement beyond core.

MS. NOTTHOFF: So those are more identifiable now as we have layers in the alternatives? We'll see them as

MR. SNOW: Yes, much more identifiable.

MS. MCPEAK: Lester, today we have an item called Draft Alternatives. We're going to be discussing this. If 25

Judith is yielding to you.

areas.

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MR. SNOW: No, I yield to Judith.

3 MS. REDMOND: I just have some concern about -- in agreement with Hap about maybe putting some of the discussion 5 on the table about this core actions and essential elements. 6 We had concern about the implementation of water markets, for

7 example, and saw that when the poll of BDAC members took 8 place, there was an agreement amongst BDAC that that should

be a core item. Even though it was put on as a core item, I

10 think that that reflected a level of concern about the way 11 that water transfers and water markets would be implemented and the impact that might have on communities in transferring 13

I see from your definition of "essential elements" and looking at the ten alternatives that ag land, a significant amount of agricultural land retirement has been put into Stage II of almost every single alternative, so it must be that now that has been defined as an essential element.

as a group, and I think it's something that we have serious concerns about in terms of how that would be implemented. The conception that exists at both the state and federal level in terms of implementing ag land retirement doesn't take into account any of the impact of ag land retirement on

Again, that's something that we haven't discussed

Page 16

1 not today, and the time may be limited, perhaps the next

agenda could include under the Alternatives Refinement

Process a focus on the core element -- the core components

and the essential elements because what I'm really hearing is

that there is a concern that perhaps more actions could be

6 included in core. And where we haven't had consensus, you're

saying, well, we would put them in essential because they

need to have more work done. The dialogue really is around

9 how much can we agree to. How much can we agree to would be

10 done no matter what other alternatives.

And I think that's -- we're going to get more information when we look at framing specific issues. I'm just suggesting, Mr. Chairman and Lester, that we pull that out and try to approach it, if not today, at the next meeting, reviewing again the core actions and the items that have emerged as essential. And everybody has their idea of maybe what should be candidates for core or added to the essential elements.

And regardless of the terminology, what we're looking at is how much can we agree to would be in these alternatives. That would be a step. And we can go through a consensus process to see who would take something off, who would add something and what would it take to make it acceptable.

Judith, and then Lester can respond. Lester,

1 the communities that exist on the west side of San Joaquin 2 Valley.

So although there may be some agreement that some level of ag land retirement is a good idea. I think there are probably serious concerns about how such a program would be implemented.

MS. MCPEAK: Lester.

MR. SNOW: Well, a couple of separate thoughts to kind of track on the conversation. But, actually, what Judith has raised are, in fact, the fundamental policy issues that we wanted to get clarified today and, in fact, perhaps moved to work groups so that BDAC and stakeholders and staff types can have an exchange on this as we move along, because these are not issues we're going to resolve in 30 days. These are issues that we need to continue to have a discussion about how they fit in, what they are. That's why we had identified water transfers as one of those fundamental policy issues as well as demand management, proper roles, how you approach it. And so we want to get those issues out. We

discussion of those issues perhaps through a work group approach. Now, just to add for clarity, if you looked in your

want to be able to facilitate, not suppress, an open

BDAC packet back in the Alternatives, and in Alternative A there's a staging chart that looks like this. It's like a

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bar chart. And just one general comment on the staging. The staging does a couple of things. One, it shows how you might sequence this over time. And then also when you're in the middle of your financial discussions, you can show increments that you can fund individually, depending on how quickly you have money, how much money you can bring to bear at any given point.

But it's that second box in each case, the second stage, that is -- in Alternative 1, the chart that is in -- or, excuse me, Alternative A in the Alternative section of the packet.

MS. BORGANOVA: You would have that phasing for every alternative. You just did it for two or three so we could see how it would look.

MR. SNOW: We did it for two as examples, but even in the narratives in the others, there's some indication of what kind of staging would take place.

And it's the second box that we have put an arrow on and said "essential elements" that's starting to surface as we sift through comments and look at the way programs lay out as these types of more aggressive actions that achieve more specific results than the core actions, keeping in mind that a lot of the core actions are related to existing programs that need to move forward immediately. Then that next box or "essential elements" are things that are starting

Dogo 19

to look like they're common to all of the programs.

What we see happening with the kinds of policy issues we've identified on the agenda today, as you work through the policy implications of water transfers, of demand management, of habitat strategy, it can start having the effect of changing the way you look at essential elements.

So we have something out there, but it was our intent to get the stakeholder community, the BDAC members engaged in the policy discussions around those kinds of issues.

MS. MCPEAK: It does appear that we have begun to get into the discussion that you expected we would have under framing the issues and that those concerns have — that have been raised with respect to comments submitted and issues yet to be fully addressed that have been of concern for many of the members perhaps we can get out on the table.

I'm saying that because I recognize I've already failed to keep us on schedule and that the very next item was Solution Principals that maybe would help us with setting the stage on the discussion on the specific items that we were intending to get into.

So I'd like to ask permission to move this along but take Hap, and then also recognize Chairman Madigan for comments.

Hap.

MR. DUNNING: Before we leave the topic of the comments received, there was one specific point in the letter submitted yesterday by the environmental group, and I'd like to ask Lester about his reactions.

Specifically the letter said, "We urge you to reconsider the original CALFED schedule in order to allow sufficient time for these issues to be resolved," referring to some of the various issues we talked about, about restoration targets, essential elements and so forth.

And I wonder specifically, Lester, what your response is to that urging.

MR. SNOW: I guess I simply take the comment as a indication of concern and we will evaluate as we move forward. Obviously, if we set up the screening structure and as people see the screening they all love the results of the screening, there's no need to delay. If we move forward and there's a broad concern about the way the screening is taking place or the results of the screening, then we'll have to reconsider that.

So it's not the kind of comment that immediately sends us to say, okay, now we're going to change it to July 1st. To me it's a caution, and as I said earlier, it's not a caution that has simply come from the environmental community. Others have raised it just simply saying we want to make sure we have enough time to do justice to this

Page 18

important process.

And so I think that's a good point that's been made and we need to be cognizant of it.

MS. MCPEAK: Gary, let's take one comment from you and then we are going to move the agenda. And as we go through today, if we are at a point at the end of the agenda where we haven't made progress as you're satisfied or that you don't think it's sufficient progress on some of these issues, I'd like to revisit your opinion and give feedback to Lester on the schedule. Gary.

MR. BOBKER: Sure. I'll make it very brief.

I think its appropriate to address some of these foundation issues of division of the ecosystem we want, the essential elements, some other components as we go through substantive discussions of the strategies. I think it's important to raise it here now because as we go through those discussions, I think that we need to assess what it's going to take to resolve them, whether we can do that in the time period that we have in the original schedule or not. And I don't think that anybody is proposing specific that we have to extend it 1 day or 12 or 100.

I think the point is that there's some, as you say, insecurity about whether we can and need to address what the solution — the process for solving those issues or resolving those issues is. That's extremely important because the main

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point of the letter that I want to stress is that until we
deal with the foundation issues, until we know -- have a
general broad vision, more than just broad goals, but a more
articulated vision of the ecosystem, of the restored
Bay-Delta that we want to see, until we at least know the

4 articulated vision of the ecosystem, of the restored
5 Bay-Delta that we want to see, until we at least know the
6 essential elements, perhaps not the whole comprehensive
7 system of implementing them but agree on those essential
8 elements, it is going to be very difficult to evaluate the
9 alternative -- the Draft Alternatives.

So I think that until we resolve these issues, it's going to stall the further selection of alternatives. And it calls into question whether we can get to the three to five until we adequately address these foundation issues. So that's something we should really keep in mind as we go through the discussions today; what will it take to resolve those foundational issues and then let's see what that translates to in terms of scheduling. Thanks.

MS. MCPEAK: Thank you, Gary. As we proceed, let me invite Chairman Madigan to share some words of wisdom on our role and what we're attempting to do here toady.

21 Mike.

CHAIRMAN MADIGAN: Thank you, Sunne, and I appreciate the job you're doing here this morning.

Steve Hall had a very interesting briefing here a few days ago regarding the CALFED process. And he had

And what we are just today beginning to see is this evolution in the role of each of you around here. You are now required to be more of a spokesman for your positions, more active in your involvement. We spent a great deal of time around here working on process. That was important. One, because we need to have a sense of process around here. We need to know how we're kind of going to get there. And that required that all of you spend a lot of time listening and reading stuff and maybe attending workshops and offering brief comments occasionally.

But we've pretty well worked our way through that process question. Certainly there will be questions of time, timing and timeliness as we go through this. And if we find ourselves at points where we need a little more time in order to develop that consensus, we'll probably have to try to find it somehow. But the basic process I think has been established, and you all have been a part of that and there is some generalized level of agreement as to how this thing works.

Now we have to take that process and you have to take that process, and we have to, as a group, begin to start resolving these various very substantive issues that surround the various alternatives that once we get down to this list of ten, it isn't going to be any longer a matter of combining things as Anne was noting earlier, that we can take 20 and

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Senator Costa at lunch and he had Director Kennedy early in the morning and he had Mr. Snow and he had a panel of some of us BDAC types and some other things. It was a very interesting day.

One of the questions in the panel discussion that I was asked is what's the role of BDAC. And I want to reiterate that today because I think it's important as we understand that the role of each of you is changing here, that there is still a consistent role for the BDAC in where we're headed.

Our job around here is to take this series of professionally developed alternatives and evaluate them from our own very different viewpoints and represent those viewpoints and yet being strong advocates and representatives of those viewpoints to achieve a high degree of consensus, perhaps not unanimity, but certainly a high degree of consensus around here with the stakeholders who were actively involved in this to get us to the point where we could make a series of recommendations to the CALFED process, that process that represents that consensus so that they can move forward to all of the other organizations that they have to report

to, both state and federal and ultimately the people of

California in such a way that those different agencies and

those different publics can achieve a level of comfort that

there is this high degree of consensus. That's not easy.

reduce it to 10 simply by adding a line here or making something consistent through two or three. We're getting to the point where that's not possible anymore.

While I think that we will continue to have a well-structured process in Phase II, we are nevertheless moving toward this level of conversation, debate, discussion that we haven't previously, at least in this forum, attempted to come to grips with.

It is it seems to me particularly important that on those occasions when you are not able to attend this meeting — and I certainly hope that all of you will make every effort to attend as much of this as you can because there aren't voting alternates in this organization — but that if for some reason you really can't be here, that you make sure that there is somebody here in this room that cannot only listen but has a knowledge and can be representative of your views.

I note Jim Blake sitting here in the front row today from MWD. I was informed that Jack Foley had a meeting today that he absolutely 100 percent could not miss. Well, I'm really appreciative that Jim has taken the time to drag himself up to Sacramento one more time as the chairman of MET's Bay-Delta Committee to be here to not only to listen but to be here as a resource during these discussions for the MET view.

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And as those of you in similar circumstances and situations because, you know, the kid's graduating from

3 college that day or the -- you know, whatever other really

4 critical thing there is, that we don't create a situation

5 around here where we have a delay simply because critical 6 elements of this process, which is you, haven't got the

6 elements of this process, which is you, haven't got the
7 information that you need in order to make decisions and

8 compromises because that's where -- that's where it's going 9 to get for us to develop that consensus.

The staff is going to do a lot of work here in the future. They're not only developing the issues and providing the data, but they're going to continue to refine those things, and they're going to try to find ways to continue to make combinations of ingredients of products as we get our way down from ten down to a fewer number. But the consensus will only be reached around here.

You have a dual role representing your constituency but helping us get to that consensus. This is really—today is the start of the rest of the process. I expect everybody here to be an active participant because you all have really important constituencies that you represent. I don't know that — well, I'll ask: Are there any questions about how it is that we should be moving forward from here? I don't think there should be. You guys know the deal.

Stu?

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meetings is we ought to have a written comments deadline so everybody gets that in so that that can get circulated to

everybody gets that in so that that can get circulated to
 BDAC members in advance of the meeting so --

4 CHAIRMAN MADIGAN: Good point.

MS. NOTTHOFF: - we're not referring to letters that not everybody's seen or something like that.

7 CHAIRMAN MADIGAN: Good point. Nothing around here 8 from now on is going to be finessed. Nobody gets to get away

8 from now on is going to be finessed. Nobody gets to get aw9 with something like, well, you know, I submitted that in

10 writing. And if nobody else has seen it, it doesn't count.

11 Everything around here is going to have to be explicit, and I

12 think Anne's point of getting it in in a timely enough

fashion that the CALFED staff can actually make copies of it and make sense of it and get it out to the rest of us is

15 really important.

That shouldn't be construed as a limit on what you should be submitting or your passion for confirming the things that you believe in in writing. It should simply be a recognition of the practicalities of getting things in and getting things out and getting things to people. So it's a fair point.

Any other ... Stu?

Oh, let me finish answering your first question. I would be the last to try to dictate the form of theater that you choose in order to make your point. I suspect all of you

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MR. PYLE: My question is how do you see us as participating? You know, there's -- do you think we should use the written word? Should we make soft, logical comments here? Should we raise our voices and be emotional? What do you think our -- how we should carry this out.

CHAIRMAN MADIGAN: You should always I think make every effort to make your comments in writing. Sunne said that earlier. Lester has said that as well. I think that's really important. And, Stu, you've been really good about that in terms of sending up written material for people to look at, and we should all do that.

MR. PYLE: I've got more I haven't printed out. CHAIRMAN MADIGAN: I'll bet you have.

14 Anne?

MS. NOTTHOFF: I think it's very helpful that — I too agree it's great to have written comments. What that means though is that everybody at BDAC has to get those written comments in time to review them in advance of any meetings and —

20 CHAIRMAN MADIGAN: Oh, sure. They shouldn't just 21 be archival. They actually should be read and discussed.

MS. NOTTHOFF: And I know that we've tried to get things in advance that allow staff time to think about them before BDAC meetings, but I just wonder if we can have -- maybe what we should do in connection with scheduling BDAC

1 will choose that which you believe is most effective in

delivering the message. And I, for one, have never tried to
 tell attorneys how to conduct themselves and wouldn't now

tell attorneys how to conduct themselves and wouldn't now nor

4 would I tell the rest of you.

as far as you're concerned.

You should bear in mind that in trying to arrive at consensus, there ought to be more light than heat, I suppose, generated by the conversation. But to the extent that you feel strongly about things, you should tell us all that you feel strongly; that these are — that these are deal points

11 And I was told once in -- you have to be careful.

12 It's a deal point. I was told once in a college class

13 because I had an ambition when I was a wee lad to be a city

14 manager. And I was taking this class in public

15 administration. And this wise old city manager was teaching

16 the class. And he said one evening, he said, "Young man,"

17 that was me then, "You should always be prepared to resign

18 your job as a city manager over a matter of principal." And

19 I thought, wow, that's really heavy. I'm going to remember

20 that. That's great advice. And then he said, "But, of

21 course, you should always be sure that it is a matter of

22 principal," which I also took seriously.

And I think the same thing would be true around here with things like deal points. I mean, if it really, genuinely, absolutely, one hundred percent is a deal point,

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1 you need to say that. If, on the other hand, it is a

2 position from which you are willing to compromise given that

3 certain other things are done, you want to be a little

careful about the theater that goes with the whole thing

5 because you may find it necessary to make that kind of a

6 compromise a month or two or three or four or six down the

7 road.

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You guys are the best of the best. That's why you were asked to be here. You know how to conduct yourselves and you know what's important and you know where we're all trying to get. I think this should be a very exiting time around here and -- but you've all got to participate. There can't be anything where we get eight months down the road and somebody says, "Well, you know, I haven't really been heard yet." At that point that's not fair.

Okay. Stu.

MR. PYLE: My other question was in kind of putting our comments and trying to push this progress ahead over the next few weeks. How do we view this as related to the activity that goes on in the EIR/EIS scoping process where we're going to be doing some of the same things? But there I think we're going to be relying on written documentation which a lot of people are going to see as having a legal foundation in the event that some of this results in lawsuits, if I can use the word, some place down the line on

is is that it's not even just BDAC people meeting in the work 2 group. You have other stakeholder community. And there can

3 be a much better -- call it less intensive or positioning

type of dialogue about a specific issue such as water

5 transfers or whatever it ends up being determined to be the 6 kind of high leverage policy issues.

And so I think the commenting, both written sent into us, oral comments made in these meetings and workshops are important, and then also the joint learning that goes on in an exchange in a work group or ad hoc committee are all part of how we're going to get to a solution that works, but more importantly is supported by the different stakeholder groups.

MS. MCPEAK: Mary.

MS. SELKIRK: I had a couple comments. I think, Lester, your last remarks addressed some of my questions here, specifically with regard to how we as BDAC members today can be most helpful to the advancement of this whole process. I also just want to -- given a couple of things I want to say for all of us to bear in mind that consensus is about identifying areas of agreement.

And so one question I had was to what extent is it going to be helpful to the CALFED process at this point in terms of refining alternatives to spend a lot of time identifying specific areas of disagreement and areas of

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the basis of the Environmental Impact Report; that everything

2 that happens there has a kind of a different connotation than

3 what we're doing here. Even though we're dealing with the

4 same material and having done what you've done for the last

5 nine months or so, you've elevated everybody to a level where 6 they're now prepared to really put in substantial comments in

the scoping process.

MR. SNOW: Well, I guess to play off your last comment, I mean, that was kind of part of our intent, of course, was to get people up to a level so that when we get the scoping, we're not dealing with general positioning kinds of statements but rather high leverage pieces of information that we can use to help us define the short list. And it seems like the role of BDAC is in -- is to, you know, comment going into scoping, even participate in scoping if you choose to for your interest and then be able to see the scoping summary that comes out of that and make judgments about the broader statements, and then that helps us define how we move to the short list.

But in my mind, why I agree with all these comments or statements about the commenting process, one of the things that we started looking at that we think ultimately may be higher leverage for BDAC and for the program is the thought of being able to create some selected work groups to deal with some of these specific issues where some of our thought

worry, specifics that have begun to appear obviously that have a lot of charge; as Alex mentioned and Judith and Hap 3 and people on all sides of the table have certain actions 4 that may be very near and dear to their hearts as being 5 completely unacceptable.

My question is how -- is that going to be used -how can we have that kind of dialogue within BDAC in a way that's going to be helpful to the process overall today. You had mentioned something about creating work groups. I wasn't clear whether you meant that we would have some opportunity today to have discussion in smaller groups; whether we were going to stay together through the course of the -- you know, through and until 4:00 as a large group.

MS. MCPEAK: Yes.

MS. SELKIRK: We are.

16 MS. MCPEAK: We are for today.

17 MS. SELKIRK: Okay. All right. Because it seems 18 to me that perhaps it will become clearer to us as BDAC

19 members if we can really be again reminded of the strategy

20 here. Just as you are saying, both Habitat Restoration

21 Strategy that serves as an umbrella for all of the specific

22 concerns I think that have been addressed this morning will

23 help us today to have an understanding and probably make some

24 better more informed recommendations to the staff.

MS. MCPEAK: If we might attempt to look at at

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- 1 least the five issues that the staff has now tried to frame
- 2 with the comments that had been received to date in the
- 3 workshop and take your, maybe, approach of looking at
- 4 reaching as much agreement about those items for which we
- 5 have concurrence, consensus, yet knowing what Mike has laid
- 6 out, that if we don't also articulate where today we've got
- 7 some major concerns and flag them that we may have a problem

8 as well.

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9 Let's see if this discussion will move us forward, 10 and if it doesn't, then let's figure out another approach to

- do it. But I think we're all trying to grope for -- I
- 12 certainly am. It's obvious to everyone here -- for the way
- 13 we can reach a closer accord around those items that we have 14 concurrence on in order to make progress in this process.
- 15 And staff has recommended that we go through five issues.
- 16 Let's see where we are after we sort through that process.

17 Okay. You have, Lester, solution principals that

18 you wanted to articulate.

MR. SNOW: Yes. Let me make just a couple comments about solution principals. And, Zach, perhaps you could put up the last overhead. I think we'll try to cut time on this.

We've had solution principals in front of you a number of times, and at the last meeting you had in your packet that detailed a list of solution principals as they

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- you build a reservoir, you reinforce a levy, you build some
- 2 habitat and it makes it work, or is it really an
- 3 institutional measure where you need a regulation, you need
- 4 some control, you need to develop better consensus around the 5 issue.

And so I guess I just say to kind of close this out so we can get into the issues, solution principals are really important. You need to focus on these. We probably need to discuss these in some fashion at every single meeting between now and the preferred alternative in '98. This in many respects will be as important, if not more important, than the program objectives. This gets at the issues of consensus and balance. And when you find something that isn't in balance or violates your sense of consensus, we need to look at whether there's a technical fix or an institutional fix to that problem.

So that's all I would have to say about solution principals at this point.

MS. MCPEAK: Are there any burning comments or questions to Lester on solution principals?

Let's move to framing specific issues. Lester, let me consult you publicly. It would seem to me that perhaps we should take item floor up first. We were into that discussion. You'd called Dick forward. And then get to demand management, water transfers and not -- and then

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exist. Again, that's in your packet. The significance of this is as we move forward, the solution principals become more and more important; what is equitable, what is affordable.

And what we're starting to see is that some of these issues that we're identifying, really the debate takes place around the basic solution principals. So I would ask that you kind of have this in front of you to just kind of remind ourselves of what the solution principals are.

MS. MCPEAK: It was in the blue?

11 MR. SNOW: In the blue folder that you picked up 12 today.

And what Zach has put up here is that -- as you look at these kinds of issues and you're looking at the alternatives, there's a number of approaches you can take. If you find an alternative or an issue is not meeting your solution principals, you can change the alternative or you can look at institutional measures to provide that protection.

And there's a lot of different approaches that can be taken, so as you're dealing with these issues, as you're 21 thinking about the alternatives, it's important to keep this in mind. If it's not performing well in terms of a solution principal that's important to you, there's two things we have to deal with: Can you make a technical change? You know, 25 financial strategy. We've had a lot of discussion in the last two meetings.

Does that seem appropriate or was there another 3 4 logic that I'm not picking up?

MR. SNOW: There was a logic, but I think we have superceded it and I would agree that -- the logic was that Zach and Eric have spent some time, since they've already been working on this, but there's been so much discussion about habitat strategy, I think that's the highest leverage item for us.

MS. MCPEAK: Well, I do want to come back and pick up financial strategy and get Zach and Eric obviously today and probably right after lunch, but I think we should get into the habitat strategy. So do you want to start with Dick? Do you want to set this up, Lester?

MR. SNOW: Yes. Well, we've almost already set this up in the sense of the vision and how we're proceeding and how we can see that we can start dealing with these issues and move forward and develop this and satisfy the concerns that have been raised. But I wanted Dick to kind of characterize this and then participate in the discussion that I think is necessary on this item.

Dick.

MR. DANIEL: Thank you. As it's already been stated, a number of people have expressed some concern as to

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how we're going to characterize what the ecosystem will look like when we're done. I don't think there's an answer to 2 3 that. The approach that we've taken in terms of developing 4 an ecosystem strategy is based on restoration of the natural 5 functions of the system.

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You may recall that one of the earlier meetings of this group in Emeryville, we had a discussion about what an ecosystem is, how it performs, the fact that it provides food, shelter, cover, an opportunity for organisms to reproduce and to escape predators. That it's composed of biological, physical, chemical factors, all of which have to work in concert to support healthy populations of our species that we're concerned about.

We talked a little bit about limiting factors, those man-made or natural factors that come in that limit productivity of these ecosystems. We talked about compensatory mortality and a bunch of other buzz words that 17 were probably inappropriate at the time.

What we have done through our process -- and some of this is articulated in the Ecosystem Restoration Strategy paper that you have, which is in draft and was passed out this morning -- is that we have gone through an elaborate process, a very public process, first of all, to identify the problems. We converted those problems into a set of objectives. Those objectives were converted into actions.

because we've cleaned up all the water quality for all the --2 not just the environment. That's the sort of foundation 3 we're working on.

It hasn't been articulated completely. We're still working on a suite of indicators that we'll be able to use as a measure of progress. We're also developing the concept of adaptive management. We know that we don't know enough. We know that we cannot set out an absolute prescription that will, when fully implemented, result in a healthy ecosystem. But we do think we know enough to be able to adapt. We call it adaptive management. It's not really trial and error, but it's the continuing process of evaluating the response from these target organisms to what you do.

I believe that we can come up with that articulation of a strategy. We may have to illustrate it with photographs and diagrams because in some cases words don't really capture it. But we're working on that, and I think we've made considerable progress.

Another comment that has come up through the workshop process and many of the letters that we've received is that people want to see much more specific content. That's created some concern on our part at the staff and that we are working at a programmatic level. We're not nailing things down as specifically as a lot of people would like to see, but we've made tremendous strides on that just in the

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The actions are intended to deal with these limiting 1 2 factors.

We've combined those actions looking for opportunities where we can accrue multiple benefits because we're working not just on the ecosystem but on the other beneficial uses of the Delta system. We've combined those actions. We've identified opportunities for synergy. We've put those together in sets of alternatives.

Our vision is that when implemented, those actions will result in a healthier ecosystem. It won't be returned to some stage at which life was a lot simpler, problems were much less complicated and the demands on the system were much less, but we believe that we can put together a package that results in a functioning system overall.

What we expect to see from that functioning system is a dramatic reduction in the conflicts that currently occur as a result of the multiple demands put on the system. That means that the Endangered Species Act would no longer constrain water exports if those water exports are maintained at a moderate or reasonable level. It means that levy maintenance, in order to protect the vital functions of the Delta, would no longer be constrained by concerns over habitat protection, but rather levy maintenance would

incorporate habitat protection. It means the water quality

would no longer limit the production of fish or wildlife

last couple of the weeks. 1 2

Soon you will see a much more detailed description of the Ten Draft Alternatives as we stand now. In those descriptions you will see acres of riparian habitat. You will see miles of waterside burns. You will see numbers that are associated with the restoration of channel islands. You'll see specific numbers that deal with the objectives relative to meander belts along the rivers, particularly in the upper Sacramento River.

You won't see numbers of fish. You won't see numbers of ducks. What you'll see are acres of wetland habitat. You'll see diversion screened. You'll see specific numbers relative to habitat and the reduction of these limiting factors. But you won't see numbers of fish because we can't convert a screen diversion into an ultimate number of spawners that return to the river three years hence or the number of fish that are available for harvest. But we can identify these limiting factors and work on them piece by piece. And you'll see in the more detailed descriptions of the alternatives an awful lot of numbers.

In addition to that we're working on evaluating the performance of our alternatives against specific objectives. In many cases what we were able to do was to glean from existing reports goals. There are goals in the Central Valley relative to wetland habitat. There are goals in the

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- upper Sacramento River fisheries and Riparian Habitat
- 2 Restoration Program with regard to miles of meander belt
- 3 along the river. We've been able to convert those goals and
- 4 existing documents, almost all of which were developed
- 5 through a consensus process into targets, and we can predict
- 6 how our alternatives will achieve those targets or approach

7 those targets. 8

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Another set of comments that has come up on a regular basis are questions relative to the relationship for the long-term CALFED Bay-Delta Program Ecosystem Restoration

11 Plan to other existing and ongoing programs. We did not go

12 back in and rewrite a plan to restore habitat for anadromous 13 fish in the Central Valley. Rather we embraced the existing

14 plans that are embodied in the Central Valley Project

15 Improvement Act and in the California Department of Fish and

16 Game's Central Valley Action Plan and incorporated those,

into our thinking, as part of a majority of those two

18 examples. They deal primarily with issues limiting factors 19

upstream of the Delta.

20 Where we find gaps in those programs upstream of 21 the Delta, we've tried to supplement them. Where we find 22 that they have passed on the responsibility to deal with 23 habitat problems in the Delta itself, to us, we have

24 developed alternatives that deal with those problems in the

25 Delta. So that it's a complement of long-term planning

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1 processes, many of which predate CALFED Bay-Delta by 10 or 20 2

years, finally coming together in one very comprehensive

3 plan.

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It has been impossible to date for us to capture all of those elements that are in existing plans in our write-ups. We'll try to do a better job in the future in terms of articulating that.

We also have in your packet today a little bit of a statement relative to the Central Valley Project Improvement Act specifically. That plan was put together through a long series of efforts that involved the majority of the CALFED agencies. It was developed perhaps not in a broadly public way, but through consensus. The specific fish and wildlife measures that are in the CVPIA I believe are right on target and we have embraced them as part of our program. If some changes were to occur in the Central Valley Project Improvement Act which either delete essential elements for habitat restoration or in some way change them such that they would be delayed upon implementation, we believe it would be our responsibility to either pick up those elements directly or to pursue their equivalent in terms of habitat restoration

so that our package remains complete throughout the process. The same is true with specific elements that are associated with recovering endangered species. There is a Winter Run Recovery Plan. I think we have every confidence that that plan will be implemented. We may be the vehicle

2 for financing implementation for some elements of that plan

3 which are not currently covered by existing programs. The

4 same would be true with the native fishes of the Delta, in

particular, Delta smelt.

6 Another set of issues that comes up that's very 7 difficult to deal with is the issue of assurance. How can we 8 assure that our habitat restoration plan will be 9 implemented. How can we assure that it will work, and will 10 it finally result in a plan that will resolve the conflicts 11 to the satisfaction of all the different stakeholders. I'm 12 not sure that there are a whole lot of answers to that. Will

13 it happen, yes. We're going to put habitat restoration in 14 one degree or another, staged in one fashion or another into

15 our alternatives. 16 If the public and you all eventually select an

alternative as the one that's preferred and we go forward with implementation, then it will happen. Will it work? We believe it will work. We've gotten the best science together that we possibly can, but we acknowledge that there will have to be mid-course adjustments. Between staging and adaptive

22 management, those mid-course adjustments can be made and will 23 be made.

24 Will it result in resolution of the conflicts? We 25 believe it will. That's our intent. That's our goal.

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That's our objective. If it doesn't resolve the conflicts then we failed, and we can't afford to fail. So we have to

3 deal with that.

Once again, this whole concept of adaptive 5 management, it's not just a panacea or a way of passing on the responsibility to some future program, but rather a way 6 7 to build into a program ways and means of adjusting your

efforts so that you can get the most productive response from 8

9 the environment that you can.

> I'll leave it at that and open it up for questions. MS. MCPEAK: Chairman Madigan then Hap and Anne. CHAIRMAN MADIGAN: Thank you. I think one of the

most significant things that Mr. Daniel said -- and I'm 13 14 really interested in the response of some of you around the

15 table here -- is that it is not his expectation at the end of

16 all this to be able to quantify numbers of fish and numbers 17 of ducks in this process; that, in fact, he can quantify the

18 habitat but not necessarily -- that the habitat becomes the

19 outcome, not necessarily a specific count. And I'm really

20 curious as to how that sits around the table.

21 MS. MCPEAK: I've got Hap and then Richard and then 22 Stu on this side.

Hap.

24 MR. DUNNING: Dick, I'm very interested in this 25 document that's in the packet, the Draft Ecosystem

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Restoration Strategy. On the last page there you or the staff spell out a series of steps to be followed. And I noticed the very last step in the process is the adoption of a suite of indicators of ecosystem help.

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My question is, why does that come last rather than first? That would seem you might want to start by saying, well, this is what we consider to be ecosystem help and move on from there.

MR. DANIEL: The direct response is is that we decided to work through the scientific community in a series of workshops to develop those indicators. The report on the last workshop is due to our office on the 31st of this month. It wasn't intended that it be last. It turned out to be last.

We believe that we've gotten enough insight through our -- we've held three days of workshops -- four days of workshops on indicators and that we're pretty comfortable that the elements of the alternatives that we put together will address those indicators. We're also still at a stage in our process where if we had missed something in terms of the suite of fixes to deal with the environment that is critical and that can be measured through some kind of an indicator, we can adjust. We're still very much in the formative stages of our process and we can do that.

But the straight answer is that the schedule that

percent of the full capacity as the original acre of coastal
 wetland.

So these are the types of measurements that

we're -- you know, we're trying to push you to get us as

far -- as much as we can because when you're talking about

deal points and you're saying, you know, one mile of restored

riverine habitat versus an acre foot, I mean, this is -- you

know, the more precise we can be the better -- you know, the

more clear we can be about how you put consensus in a deal

together.

So please indulge us and try to push you to be as precise as possible and also hope that the council members understand that this is really a very new area of scientific inquiry, and it is by necessity going to have to be adapted.

MS. MCPEAK: Anne, I'm going to ask a follow-up question to you building on Mike's question to the full group, which was understanding the timetable and process that Dick laid out in the next two weeks to move to a lot more specificity, but that won't get to the precise numbers around fish populations or duck populations.

And further understanding what you just said that a lot of work has gone into getting an appreciation for the habitat approach as a precursor and prerequisite for other indicators such as fish populations, are you comfortable with, in response to Mike's question, how Dick is approaching

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members of the scientific community put together in terms of
providing us with insight as to what the indicators are was

3 such that we don't get the report until next week. And I

5 Such that we don't get the report than hext week. And .

4 feel pretty good about -- you know, obviously I've been

following that process very closely. I've been working with
 the notes that were developed at the workshops. I don't see

the notes that were developed at the workshops. I don't see

anything seriously missing right now.

MS. MCPEAK: Anne.

MS. NOTTHOFF: And I wanted to express appreciation for the effort that you're putting in to come up with more measurable criteria so that that will help us know -- recognize a healthy ecosystem when we see one.

But I do want to help develop a tolerance on the council for this lack of definition to a certain extent because we're not looking at -- we're doing new stuff here. The ecosystem restoration is a relatively new concept, and it's only recently that we've been able to get government authorities to indulge -- recognize that there's been widespread ecosystem degradation that's in need of restoration.

20 restoration.
21 And so it's not -- we already know how to build a
22 damn. We don't necessarily yet know how much meander belt we
23 need to restore what is a reasonable facsimile of the
24 ecosystem. I mean, we know numbers like in coastal wetlands,
25 a restored coastal wetland, it probably operates only 60

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this or is there some way that you would see to improve it?

2 MS. NOTTHOFF: Well, I had the opportunity to sit 3 in on a day and a half of the Scientific Ecosystem

4 Restoration workshops that Dick's been working with, and I

5 have to confess that I'll be very curious to see what you

6 come up with out of that because it did reinforce to me the

7 fact that we are talking about really new stuff here and how

8 hard it is to pin down the numbers.

But be that as it may, I think that -- you know, I think there are a lot of numbers way beyond and measurable criteria beyond what we've seen so far in these alternatives; that if those are presented to us in this next round, I think that will go a long way in helping us evaluate the alternatives. I'm not prepared to say at this point, you know, whether they will be enough. But I can see that there's another step in there that is likely to produce better tools for us to evaluate what the alternatives look like.

MS. MCPEAK: Richard.

MR. DAMURIAN: Somewhere along the lines of Anne's comments, there are some numbers out there in the studies that you were referring to -- the plans you're referring to rather -- the CVPIA documents and the Central Valley. And perhaps if we had a list of these indicators, it would help us better understand your thinking in how we're -- in trying

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Page 49 Page 51 to connect the alternatives presented with those numbers and isolated facility could provide tremendous benefits to 1 1 2 those plans. Right now we don't have a way of doing that. 2 naturally reproduced striped bass and increase their 3 MR. DANIEL: Are you asking for some kind of 3 productivity. So there's a marriage there between water 4 comprehensive summary of these existing plans or -- I think 4 supply facilities and recovery of the striped bass 5 5 the report I'm anticipating on indicators. population. 6 MR. DAMURIAN: I think we need both, and they're 6 Is that the kind of thing -- the kind of thing 7 all connected. It's -- there is a great frustration trying 7 you're looking for or is it not? 8 to go through these alternatives, trying to figure out what 8 MR. DAMURIAN: Although I think perhaps you've 9 9 this is going to do to fisheries when we don't know what the mischaracterized the Fish and Game policy regarding 10 underlying assumptions are. And now we find out that, well, 10 propagation of striped bass to mitigate for it, it is an 11 the underlying assumptions are those that are incorporated in 11 option. But there is a statement saying that striped bass 12 12 these other reports. But we don't -- at least I don't see will be recovered with an ecosystem approach. 13 13 the connection easily. And if there's anything you can do to MR. DANIEL: And I concur with that. And I'm 14 14 make the connection easier for us, it will help us evaluate anticipating a policy that I've seen going before the Fish 15 these alternatives. Do you follow what I'm saying? 15 and Game Commission in the next month or sometime in the near 16 MS. MCPEAK: Had you concluded, Richard? I think I 16 future. I don't really know what it says. 17 17 MR. DAMURIAN: An artificial propagation is an interrupted you and I apologize. 18 18 alternative not a policy emphasis. MR. DAMURIAN: I'm done. 19 19 MS. MCPEAK: I was going to suggest, Dick, based on MR. DANIEL: But there is an example where we took 20 20 what Richard and Anne have said, when you're back at the next a very specific target that is numerical and converted it 21 21 BDAC meeting -- and that will be passed the two weeks and into a descriptive action in our alternatives. And we tried 22 22 you'll have a lot more specificity -- if you also could to demonstrate how that action would change with the synergy 23 summarize what are any numbers and plans that are being used 23 associated with trying to deal with other problems, whether 24 24 as a base or are constraints in our planning process and lay it be water quality or water supply. 25 those out. 25 MR. DAMURIAN: To answer your question, yes, that Page 52 Page 50 1 And if you don't have the numbers, at least is the kind of thing we're looking for. 1 2 2

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And if you don't have the numbers, at least qualitatively an itemization of indicators that good science suggests we should be considering. That together, I think, could help move progress here, maybe consensus.

MR. DANIEL: Let me try an example, and I know how much risk this is.

We tried to deal with striped bass as a specific species in our plan, in our alternatives. We know that the long-term goal for the Department of Fish and Game for striped bass is about three million adult fish. We know that in the near term, the Department of Fish and Game through its commission is proposing a policy that would target the near term at about one point one million fish. And they emphasize the use of artificial rearing to achieve that in part so that they can maintain a balance between native fishes and endangered species and striped bass.

So in our alternatives, we recommend a program of net pan rearing in all of those alternatives where there is no isolated facility. The logic behind that is twofold.

Number one, if you build an isolated facility, you no longer have a collection point for juvenile striped bass that you can use in net pan rearing. In other words, you don't have Clifton Court and the fish streams.

Secondly, I think it's a pretty widely-held opinion amongst the biologists that have studied the problem that an MR. MCPEAK: Stuart followed by Pietro and then Roberta.

MR. PYLE: I would like to say that I think the program that Dick describes is very encouraging and it's the type of program that I feel comfortable with. I think it's moving in the right direction. And one of the reasons I say this is I worked with the State Water Project and going back into what was called the Four Pumps Agreement, which was methods to carry out these same similar types of programs to improve the habitat to offset damages that were caused by the pumping.

And what you see in that is that you can set all the objectives you want, but you have to come up with some programs to do this. And biologists, Fish and Game people who are working there are able to come up with these various programs. Dick can probably hand you a list of 100 of all of these types of things, and these are not things that anybody can certify that once you enter into the program and do it, you're going to get the results that you originally specified. These are things that are going to have to go through the adaptive management process.

And he says he doesn't want it on the try-and-see basis, but nevertheless, a lot of that is going to be involved, which leads me to some of the comments that -- if I

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haven't already sent them to you, I think I am preparing them and will send them to you -- that I don't agree with the

3 process of trying to include the habitat restoration and

ecosystem restoration at different levels and with different
objectives in the different alternatives.

6 It seems to me that we should have a core program
7 of habitat restoration which is basically common to
8 everything, and it's made up of all of these programs that
9 they're talking about. And it has to be structured so it
10 kind of fits the programs that are already being started by

other agencies, and it has to fit the funding that's available.

It seems to me you have to get some regional distribution to all of this. You can't put everything in the Central or South Delta. You've got to have this all over the watershed to make it work. And it's going to have to move on a kind of a step-by-step basis. And the process so far of saying, well, we would look for high, low or intensive or moderate, low and intensive methods of ecosystem restoration I don't think hit the mark. I think you have to have the one program, and it has to go almost exclusively of everything else that happens in the alternatives that deal with the other objectives: Water quality, water supply, levies, etcetera, etcetera.

But it seems to me that ecosystem restoration is

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just a basic subfloor to all of the rest of these.

MS. MCPEAK: One of the -- bringing that up, Stu, I think is excellent, and I was going to draw everyone's attention to Page 12 in the Alternatives document. It's a

5 list of the core actions, the first one being Bay-Delta

6 Habitat Restoration.

We've got comments from three people. And when we finish, I'd like to maybe take a look again at those core actions to see if -- Stu, if there's something else you want to propose, if there's another item that someone else is going to put on the table. And then we'll also get input from Lester.

Lester, do you want to talk now? Whenever Lester wants to talk, Lester gets to talk.

MR. SNOW: Unlike at home. Yes. Thank you. I appreciate that.

I wanted to comment on Stu's point because that's also something we saw in the comments that somehow the habitat strategy can be set off to the side and we develop that and then that universally fits anything else going on in the system.

the system.

And I think what we've come to understand, I think
Dick hit on some of this, is that there is a general habitat
strategy that fits over the whole situation, but it ends up
being expressed in terms of we need additional rearing

habitat. And that might also -- that might be related to
specific species. But take Delta smelt as an example. It's
clear that there needs to be additional rearing habitat if

we're dealing with Delta smelt.

But the detail of the strategy varies significantly from alternative to alternative, meaning that if you keep the largest diversions in the system -- which happen to be the two export projects -- in the same location, you will not do rearing habitat in front of those pumps. That's not good. And so you'll significantly change where you do the habitat and perhaps how much, given on what it's coupled with.

If you have environmental storage to release to help, that changes it. Depending on where your diversions are changes it. And so, in fact, what we will end up with is kind of an umbrella strategy that won't be satisfying to a lot of these questions. And then what you're going to see is you're going to see an articulation of the strategy by each of the ten alternatives so that you understand how a specific alternative works in terms of implementing that strategy given the other features that are going on.

MS. MCPEAK: So, Lester, do you think that all of the core actions that can be done -- irrespective of alternatives that have been listed there by you -- that every other possible core action under habitat is going to be so significantly impacted by an alternative that you can't add

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to this list?

2 MR. SNOW: I would never put it that definitively,
3 no. I mean, the purpose of the core list was though to try
4 to get at the actions that are universal. The question is
5 are there things that can be added, and probably the answer
6 is yes.

Do you agree with that, Dick?

MR. DANIEL: Yes, I was home doing some work last night looking at a specific race of salmon that are in trouble. Came up with some things from existing documents that really need to be done. Matched that up with our list of core actions this morning and found out that we had left some things out.

So, I mean, it's going to be a constant iterative process. We are limited in the way we have described core actions. A lot of the things that need to be done to restore the variety are not whimpy. They're not easy to do. They will require evaluation through environmental documentation and considerable debate. So they don't qualify for core actions.

Now, they may qualify for essential, and moving into that arena in terms of discussion I think is very productive. But there are a lot of things that need to be done that are not easy and are not universally accepted.

MS. MCPEAK: Okay. Well, some of the comments have

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- suggested perhaps other items should be in core action.
- 2 Earlier today we were looking at the distinction between core
- 3 and essential trying to again get as great a common base
- 4 consensus as we can. And Stu is also raising the issue of is
- 5 it possible just to set, you know, a foundation that would be

6 an alternative. 7

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So there's sort of a theme that is emerging. It's worth noting your response that we are going to go through several iterations, and we'll keep looking at it and seeing what we can all reach agreement on.

We've got Pietro Roberta, Steve and then Mary. And if Steve doesn't come back then it's your turn.

13 Okay. Pictro.

MR. PARRAVANO: Thank you.

Dick, I wish you could please clarify a statement that you made. You mentioned that you're going to incorporate the fish plans, the habitat concerns of the CVPIA. And also you mentioned that you will not be using any fish numbers or numbers of ducks as a measure of success in terms of the restoration programs.

Does this -- are you going to agree or not agree to the fish doubling plan that is stipulated by the CVPIA?

MR. DANIEL: I think all of my colleagues would 24 agree that the draft, Anadromous Fisheries Restoration Plan, 25 is pretty good and pretty comprehensive. I feel that way

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1 professionally.

2 I think all of the colleagues that I work with 3 would agree that when implemented that plan will result in

- 4 comprehensive elimination or reduction of those factors that
- 5
- limit anadromous fish production in the Central Valley. None
- 6 of them would be willing to go out on a limb and tell you
- 7 exactly how many salmon would result in some year hence when
- 8 that plan is fully implemented. They will, to a person,
- 9 agree that it looks like it's one of the best efforts ever to
 - try and achieve the goal of doubling, but they're not going
- 11 to be able to tell you exactly how many fish it's going to

12 produce. And that's what I'm trying to get across in my 13

comments relative to fish numbers.

MR. PARRAVANO: Well, I'd probably feel a lot better if I knew that at least they were going to work in that direction and not say that you're not going to be using fish numbers to determine measure -- to determine whether the programs have been successful.

I mean the -- you started out by saying that the BDAC will follow the programs or the directives listed in the CVPIA relative to habitat concerns and the fish plans. And I think any deviation from the fish doubling plan that is stipulated in that would undermine the success of the CVPIA.

24 MR. DANIEL: I don't disagree with you at all, and 25 perhaps I'm not making it as clear as I can. We are not proposing to deviate from the Anadromous Fisheries

2 Restoration Plan as it's been put together nor are we talking

3 about deviating from the other elements of the Central Valley

4 Project Act that were specifically designed to reduce or

eliminate the effect of limiting factors caused by water

6 development in this case.

And what we've said in the little bit of a write-up that we've put in your packet is that if elements of the CVPIA or the Anadromous Fisheries Restoration Plan that are

10 vital to our overall restoration efforts are modified through

11 legislation or are slowed down significantly through

12 legislation or changes in the funding, that we'll have to

13 pick up the gap and deal with it.

But what I want to get across to you -- and I think every fisheries biologist would agree -- that we can't tell you today that implementation of all of those measures at their highest and best level will result in one million two hundred and seventy-six thousand fall run Chinook coming back to spawn in the Central Valley in the year 2,002. We can't do that.

And what we are trying to avoid is setting up ourselves for some sort of fish-related numerical goal that we can't guarantee we'll achieve. But we rather are trying to whittle away in a very comprehensive fashion at all of the factors that we believe limit salmon production such that we

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can achieve a healthy balance between the habitat that is restorable and decent populations of fish and wildlife. And 2

3 that isn't a cop-out on our part. I think it's a way of

4 dealing with reality.

MS. MCPEAK: Roberta.

MS. BORGANOVA: I just wanted to make some comments. I also had attended some of the restoration workshops, and I think that this paper is a beginning to articulate what I hope that the general public will have, which is the philosophy of how you go about natural restoration.

I think there are some important principals in there like using natural processes, emphasizing that for resilience you need to concentrate on habitat and you need to concentrate on population size and genetic diversity. That's a part of resiliency. And that that means natural production of species is emphasized. So I think that these are important to kind of frame where the whole process is working.

Also I was struck by the fact that even though it is a new field, as Annie said, in trying to do this restoration, there are a number of models out where there has been some successful restoration going on and that's helping to shape this philosophy.

But also as far as the indicators go, I think that

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Roberta.

CondenseItTM **BDAC MEETING** MARCH 21, 1996 Page 61 Page 63 the indicators are a response to those who have said how are together this first vision and you add in the indicators, 2 we going to know that where we spend our money is well 2 then you really begin to get this comprehensive system. And 3 spent. And I think that you said that the indicators are 3 at that workshop there was a stress on all the different --4 towards the targets. For example, in the CVPIA the target is 4 the range of habitats that are part of the natural system. 5 to double the anadromous fish population and, again, 5 So it's kind of articulating what a natural system looks like 6 emphasizing the natural fish population. So what I heard you 6 that needs to be out there for us, then to again evaluate 7 answering to Pietro, you're not saying, no, you're moving 7 what Stu was asking for is what are the essential elements 8 away from that target. It's just not going to be a specific 8 that ought to be there as part of any alternative. 9 for number of fish. 9 MR. DANIEL: And we are doing that. We are doing 10 MS. MCPEAK: We've got a lot of people. Dick is 10 that. And you'll see it in this next round of alternatives. 11 going to respond. I have you all in order. 11 And we'll find out some way to sort of condense it so that 12 Go ahead, Dick. 12 from the ecosystem standpoint, you can march down from the 13 MR. DANIEL: About the indicators. I anticipate 13 top end of the river to the bay and see where we've 14 that what we will eventually come up with is sort of a 14 incorporated specific actions to link up these habitat types 15 hierarchy of indicators that will include numbers of fish in 15 and to recreate them so that we've got this concept of 16 some fashion and some other things that are much more, I'll 16 conductivity dealt with as well. 17 call it, esoteric. 17 MS. MCPEAK: Questions I'm hearing -- and you can 18 One of the things we debated at the workshop on 18 think about it and perhaps the other speakers will bring it 19 indicators was the use of below-ground biomass of tules as an 19 out -- is to know whether or not, in fact, the goal in the 20 indicator. And I'm not being facetious. That actually is a 20 CVPIA is what is embraced in your work of the doubling of 21 21 pretty good tool. And what it represents is the amount of fish populations. We've come a long ways in moving from just 22 root wad you have of tules for the important habitat 22 looking at fish population numbers to habitat. That's what 23 component that's below the ground such that the plant can 23 this whole discussion is about because we understood that the 24 sustain itself through a drought or through a change in 24 numbers in and of themselves were not sufficient. You needed 25 salinity. It's a measure of the resilience of that 25 to have a healthy habitat in order to achieve naturally the Page 62 Page 64 1 particular component of the habitat. 1 numbers. 2 Other things that we've talked about are acre days 2 But what I'm hearing being asked as a problem is if 3 of X2. In other words, how many days do you have how many 3 you end simply with indicators of habitat and not at least 4 acres, surface acres, of this very important salinity based on as much scientific information as possible, a goal 5 entrapment zone in the Delta system under different 5 of fish populations, then we've sort of gotten ourselves into 6 hydrologic regimes. Those may be totally meaningless to the 6 a self-defeating cycle here. 7 public and to some of our stakeholders, and so somehow we've 7 You are responding by saying that the biologists 8 got to convert that into understandable numbers so that 8 and scientists would not want to live or die on a projection 9 9 project operators and other stakeholders can see that we're you make for fish populations based on habitat because it's 10 10 meeting our target. And we've got to translate easily not a perfect science. On the other hand, there are 11 understood regulatory or process oriented numbers into some 11 advocates -- and that's what I was hearing from Anne and 12 kind of scientific sense that represents our goals and 12 Pietro and Roberta -- who are saying we need to make the best 13 objectives. And it's not easy to do. 13 effort to estimate as a goal; perhaps not make that the 14 MS. MCPEAK: Dick, I'm hearing questions that 14 controlling parameter on a project or on the operations but a 15 aren't getting direct answers from you. 15 goal based on what we are designing in habitat that would be 16 MS. BORGANOVA: I guess --16 a target for those fish places. 17 MS. MCPEAK: Roberta -- I mean, I think Pietro's 17 MS. NOTTHOFF: Could I just do a quick

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asked them, Roberta is asking them. And let me -- for all of

you who have your hands up, just let me tell you the order.

It's Steven, Mary, Anne, Hap and Alex. So I think we will

Roberta was trying to give you the opportunity to say yes.

environmental community is more of this. When you put

MS. BORGANOVA: I guess what -- I think what the

work through this, but I think we need to clarify. And

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clarification? I wanted to ...

MS. MCPEAK: I yield to you, Anne.

up Pietro, I read your response -- Lester's response in

MS. NOTTHOFF: It's very short. But just to back

relationship of CVPIA to CALFED and it made sense to me. And

other goals of CVPIA are embraced and embedded in the CALFED

the way I read that was that the fish doubling is -- and the

long-term solution process and they are, in fact, the base

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line for the CALFED solution process. So that even though
 you have a healthy biologist resistance to numbers, which I
 appreciate, there is a federal statute that has the goal of
 doubling of the fish population. So that's the base line
 there.

You may be loathe to add more numbers on top of that, but it's not like you're rejecting or you're not going to try and get to the doubling of the fish population, right?

MS. MCPEAK: Is that yes or no?

MR. DANIEL: The answer is yes, we're putting together a plan that will meet those objectives or pursue those objectives. The plan is not specific to X number of salmon, but we believe we've got a plan that will result in doubling.

Furthermore, the Secretary of Interior, the U.S. Bureau of Reclamation, the U.S. Fish and Wildlife Service, the National Marine Fishery Service, the California Department of Fish and Game, et al., are CALFED. We're not developing a program independent of our parent agencies but rather in conjunction with them to sort of bring all of these activities together, all of these objectives together into one large scale comprehensive program. They are CALFED. CVPIA is a mandate to CALFED in my opinion.

MS. MCPEAK: Okay. Thank you.

habitat to stabilize and enhance populations within the

2 bounds of realism. That's one point.

element to maintaining the right course here.

The other point is it mentions measuring results.

That's one of the features, and I certainly support that.

The other thing that I think needs to be stressed more is the role of monitoring and measuring results. The stakeholder process has focused on this as an absolutely essential

I know Dick and — or I feel reasonably sure that Dick and Lester and others have heard a lot from the stakeholders about the importance of monitoring. I think it would be worthwhile to do a little bit of modification to this document to better stress the importance of monitoring this because the fact of the matter is there's going to be a tremendous amount of lag time between habitat improvement and corresponding results in populations.

And what we cannot afford to do is assume that immediately upon habitat improvement we're going to see corresponding results in those fish populations. And failure to measure those increases will mean failure of the plan. We can't do that, so we have to have a monitoring system that we all subscribe to.

MS. MCPEAK: Thank you, Steve. Actually, I think you're starting a good practice of looking at this draft report on the Ecosystem Habitat Restoration Strategy and if

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MR. HALL: Well, this wasn't part of my original point, but let me just say I, for one, am greatly comforted to know that once we know the size of the tule root wad, we'll know the health of the ecosystem. That was one I didn't know starting this morning.

Two points. One, we've proceeded quite a ways down

this path of habitat based approach. There are a couple of imperatives it seems to me that should provide some assurance to those concerned about actual populations. One is CVPIA itself, it's the law of the land. The other is the Endangered Species Act. Those seem to me to provide pretty ample assurance that we have both the goal and the safety net in terms of fish population.

But I hope that it is a common understanding, on BDAC and elsewhere, that if we employ the things that are in this list, we will have done what we realistically can do to provide the habitat necessary to stabilize and even enhance fish populations. And when I say that, it may sound as if, well, once we've done all of this, we need do no more. But the fact is, this plan calls for adaptive management, and it's laid it out pretty well. You adapt as the conditions change and warrant.

And, you know, it seems to me what we've done is not write a prescription so much as we've initiated a process. We're going to do what is necessary to do in the Page 68 we want to get comments out to see if we have violent

disagreement to the basic thrust of it but additional input
that can be incorporated by staff.

Mary.

MS. SELKIRK: I just had two comments; one, kind of a general one.

First I wanted to thank you, Dick, because I think that your presentation -- I'm just echoing what other folks on the council have said I think. This today is enormously helpful to me because it speaks to a central concern I've had that we were going to leap from ten alternatives to four or whatever with no real sense of what the parameters were in terms of our -- you know, our overarching goal here in terms of increasing reliability in restoring the ecosystem.

And that's what I want to insure that as the level of detail is built on the Habitat Restoration Strategy that there is a process in place for not only -- you know, for members of the public certainly and also for us as members of this council to address some -- a lot of the kinds of questions that have been raised today. I have some concern that -- I think this -- what we're starting -- the substantive stuff that we're starting to get into today is really kind of the meat and potatoes of all of this, you know. And I want to insure that there's some process that's going to allow for an exhaustive opportunity to look at --

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from the grandiose and sort of gross comments down to the very specific. And I don't mean -- I mean crude. That's not 3 the right word. The general comments down to the very 4 specific, as we've had that whole range today, that there's 5 ample opportunity for everybody on the council to not only 6 write comments but have some kind of exchange like this.

So I just want to insure, as I sort of look down this what feels increasingly like looking through a telescope backwards as we're narrowing down to the end of May, that everybody stays on board, so to speak, in this very critical time.

The other comment too I wanted to make is that as 13 I'm listening to you today, I'm listening to comments and dwelling on this sort of conceptual dilemma that we have I think between distinguishing between core actions and essential elements that it seems to me that the more this Habitat Restoration Strategy becomes developed, it seems to me the more we may find that there are essential elements that become core actions.

MS. MCPEAK: Mary, based on your review and recognizing everybody just got it today, do you have specific comments on the three-page draft --

MS. SELKIRK: I didn't even discover it in my packet until somebody mentioned it, so I really haven't had a 24 chance to look at it other than just the headlines so, no, I

go recreate Delta smelt rearing habitat, you're limited 2 because of the existence of the existing pumps to areas outside of the direct influence of those pumps. We discussed all that with the experts who put that plan together.

5 So, again, in the shorthand version of what you 6 have here, we mentioned just a couple of plans. There are 7 too many for me to carry that we have referenced. Everything 8 that we know of is out there. And another thing that I get 9 from this discussion is very early on we gave you a draft of 10 a listing of sort of an annotative listing of other related 11 programs document. We now have a little bit more refined 12 draft of that. And I don't know exactly what the schedule is 13 for getting that new version back to you, but I think that 14 will help this discussion as well in that it identifies all 15 the different programs that we've been working with to 16 differing degrees to put this comprehensive plan together,

and that includes the native fisheries. MS. MCPEAK: Alex then Bob.

19 Alex.

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MR. HILDEBRAND: Yes. I doubt that there's anybody around the table here who disagrees significantly with the goals we're discussing here, the environmental goals. And I'm not sure it's realistic to assume that we're going to be able to achieve those goals with the growing human population and the impacts of that population, the growing exotic

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don't.

MS. MCPEAK: Okay. If you're listening -- can listen to comments and also just do a review, I'm going to ask at the end of -- we've got two more people to speak -- if there's any other input to the document in addition to what Steve did.

Hap.

MR. DUNNING: In the Habitat Restoration Strategy document on the third page, there's mention at the third bullet of the -- how the objectives were used to identify actions and mention also that the actions were compared to existing plans and programs such as CVPIA and another one, and we've talked a lot about CVPIA.

In your opening comment, Dick, you mentioned very, very briefly something about the Delta Native Fisheries Recovery Plan, and I wonder if you could let us know the extent to which there's congruence between that recovery plan and what you're doing at CALFED. How do they fit together.

19 MR. DANIEL: I can't recall anything that's in the 20 Native Fisheries Recovery Plan that isn't incorporated either 21 as a core action or component of an alternative in our 22 program. Met with the authors of that plan, discussed 23 specifically with them how we would stage and geographically 24 locate some of the recommendations that are in their plan. 25 In fact, Lester alluded to the fact that if you're going to

species population which has an enormous impact. And so we

2 have to achieve these as best we can at any given level of

3 those human and exotic species impacts. But I'm not sure we

can sit here and say, well, if we don't achieve the goal, 4

5 we've got to send the people out of the country or get rid of

6 the exotic species. We don't know how to do that.

For example, on this doubling thing, it might turn out that in order to double the salmon population, you have to do something less than double the striped bass population. And I'm not a party to the idea that we should double at the expense of stopping the production of food in the State of California. So there does have to be some balancing here with these human needs and the impacts of the exotics, and we do have to be realistic about what's achievable.

MS. MCPEAK: Alex, on the draft, have you had a chance to review the three-page document that was submitted today?

19 MR. HILDEBRAND: That was submitted today? 20 MS. MCPEAK: Yes, that was in the blue packet

21 today.

22 MR. HILDEBRAND: No, I haven't really.

MS. MCPEAK: Okay. Bob.

24 MR. RAAB: Dick, maybe you can clear up a point for 25 me here. Earlier on, if I heard you correctly, you were

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Page 75 saying that many of the scientists who are involved in the 1 rather than just listing all the alternatives because you CALFED ecosystem process were also involved with the CVPIA have to know a lot about the system so fit the alternatives 2 2 3 process; is that correct? 3 together and understand how it all operates. 4 4 MR. DANIEL: Yes, it is. And so that's something that is coming along and is 5 5 MR. RAAB: So then what puzzles me is how is it essential if we are going to make a cut to a short list that 6 that the scientists came up in the CVPIA with a doubling of 6 everybody understands how each of the ten works, what it can 7 salmon that you -- if I heard you correctly, you said that 7 do, what it cannot do. 8 you don't know of any scientists now who would want to say 8 MS. MCPEAK: Thank you, Lester. Okay. Just to go 9 the very same thing. What happened? 9 to public comment on this item. 10 10 MR. DANIEL: I was very much involved in the Gary? Is there anyone else who is planning to 11 drafting of the Central Valley Project Improvement Act. I 11 provide public comment? Okay. Thank you. Good. 12 12 know that almost anybody you run into claims that, but I can Gary. 13 13 tell you that I was. And I can also tell you that the MR. BOBKER: Thanks. I apologize for not handing 14 doubling notion, the target or the specific mandate was not 14 in a card. I actually didn't know that that was the 15 developed by a biologist. 15 procedure, but I probably just wasn't listening when you went 16 MS. MCPEAK: It was political negotiation and a 16 17 17 policy target. MS. MCPEAK: I only said it twice, Gary. 18 MR. DANIEL: Yes. And Fish and Game has the same 18 MR. BOBKER: You're just going to have to make your 19 mandate in some legislation that was in Senate Bill 2261, 19 presentation more dynamic. What can I say. 20 20 also just because of my role in the Fish and Game I was MS. MCPEAK: I'm a boring person. I'm sorry. 21 21 involved in. And there it's set up as a target or a goal You'll just have to listen. 22 rather than a very specific and rigid mandate. 22 MR. BOBKER: Yeah, I know. Well, I'll try to rise 23 23 MS. MCPEAK: Okay. I'm going to -- yes, Lester is to the same level of excitement here. 24 24 going to make a comment. We don't have any requests from the I want to make a couple of things clear about the 25 25 audience on this particular item. If we've just missed critique that's been offered by the Environmental Water Page 76 Page 74 1 you -- okay, Gary. I don't assume anything. I need the 1 Caucus and to adopting appropriate targets for the 2 cards. Okay. 2 ecosystem. One is that we realize, probably as well or 3 Lester. 3 better than any of the other players, that it is very, very 4 MR. SNOW: A couple things that I think might help difficult to come up with hard numbers to quantify ecological

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MR. SNOW: A couple things that I think might help in understanding where we're heading and what will help all of our understanding is kind of the — what you have in the packet with respect to the ten alternatives is what we call Overview Statements. The next thing to come along are the Detailed Descriptions. Those are underway as we speak here today. Those will be made available in time for the workshop on the 15th. And you see a much more detailed description of how these alternative works — how these alternatives work and what the components are.

The thing that will follow along right after that
are these narrative descriptions of how this all works that
shows the linkage between the different approaches and
habitat and water quality and water supply and system
vulnerability.
And so, again, just to reiterate, we'll have

vulnerability.

And so, again, just to reiterate, we'll have
strategies in the four areas. You have one in front of you
for habitat that basically covers an approach that's being
taken. And then what you will see is how that approach is
fitted into a specific alternative. And it does, in fact,
differ depending on what you're doing in the other resource
areas. And so we're trying to develop a narrative approach

- 5 goals. In fact, we don't think you can capture a lot of
- 6 ecological values, and we don't expect that the initial
 - targets that are set for CALFED will do that.

Over time a comprehensive ecosystem program will be developed we hope which will capture a lot of those values which are difficult to get our hands around now. Also a phased adaptive approach will help us do that. But we do think that it's appropriate to have some targets now to give us an idea of the scale of restoration, to give us an idea of the kinds of thresholds we have to cross to say, well, we're getting close to success. That's going to be very, very important for beginning to look at the alternatives.

The problem that we've had thus far has not necessarily been that we disagree with the kind of assumptions about habitat or other ecosystem components that CALFED is using is that we just don't know what they are. They haven't been made explicit in the material we've gotten so far. Once they're made explicit, we may actually find that there's many areas of agreement. But we look forward to be being able to review those assumptions about habitat.

But I want to stress that we do need before we

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proceed with evaluation of alternatives to set those 2 appropriate targets to give us thresholds. The Environmental 3

Caucus is working on a number of ideas on what some 4 appropriate targets might be. I'll share some thoughts about 5 some of the incipient ideas that we have and also respond to

6 some comments that Lester and Dick made about how the 7 ecosystem components might vary among alternatives. 8

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One thing that we've been kicking around has been the idea that there is a lot of information about estuary dependent, resident -- native resident and anadromous fish and about what the recovery criteria to get those species out of trouble is. And a threshold for CALFED's alternatives to reach would be to provide the amount, the quantity and the quality of habitat, and I mean the extent, the geographical distribution, the minimum patch size and the distance between patches of habitat that would meet the recovery criteria for estuary-dependent species.

Your goal is not to provide a specific population level there. It's to get to the habitat requirements, and using a phased adaptive approach, we can revise them and see how well we're doing. That's something that there is a lot of quantitative information about. It's something we can build and use as a template for appropriate targets. It seems to be the least that we should be doing with these alternatives.

of flow amounts and timing really has not been adequately

- 2 addressed in discussions of ecosystem restoration. Again,
- 3 I'm not sure that we need to be setting cubic feet per second
- 4 goals for flow improvements, but we need to really be a
- 5 little more specific about what kind of environmental flow
- 6 improvements would we like to see. And then in looking at
- 7 the alternatives, how can we manipulate the system to be able 8
 - to provide those flow improvements and still meet all the other purposes of a long-term solution.

Those are my comments. Thank you.

MS. MCPEAK: Thank you, Gary. The letter of March 5th does go into many of these items that should be looked at. I'd like to ask staff to take all the comments that have been received in writing, and also Steve was specific about the need for monitoring, and take that into account when you will -- I think probably provide Beth a refined statement.

The next month is going to be a thrill I guess given what is supposed to happen in the next two weeks. And then we'll be back in a month with the report from Dick's work and the agencies' input from the Environmental Caucus. So we would expect to see this refined and brought back to us. Is that right, Lester?

So I'm just reminding you if we can get additional input and written comments, looking at what has already been submitted, seeing what on the core action list you would also

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I also want to make the point that Lester's made very strongly the point that you can't -- you can't have an ecosystem registration strategy. That's totally generic. He's right. There will be parameters of restoration that are different because of different diversion strategies in particular. However, that's not really true of a lot of the restoration elements. There are things about the total extent of habitat, things about the kind of habitat we want really are probably -- may be very independent of diversion strategies.

And so the generic elements may be actually -- we may be able to go a lot further than I think. The CALFED folks are thinking at this point. In any case, we look forward to working with them on that.

The beyond minimum thresholds, I think there's a need to have some broader, longer-term visions of the kind of 17 a scale of a restored ecosystem we'd like to see. We're 18 kicking around some ideas that would have to do with reference conditions, trying to get back to a time when we thought we had ecological health and not trying to reproduce what we have -- exactly what we have been, but trying to get 22 to the equivalent, same total, high-quality habitat that we had then. And we will be meeting with CALFED staff to flush 23

out some of these ideas. Final comment that I want to make is that the issue want to propose be considered and what modifications to the strategy that you would propose, and we're going to note what

3 Steve had recommended.

> If you're comfortable with sort of this as a concluding point, we'd like to move into next dealing with the Financial Strategies before lunch. But Mary.

MS. SELKIRK: I have a quick question. I know we have a recorder over there. I'm wondering if there's some way that we can -- whether those can be transcribed in some way that we can have copies of.

MS. MCPEAK: Can we get them sooner rather than 11 12 later? And I'm really grateful to have a recorder there, 13 too.

MS. SELKIRK: Yes,

MS. MCPEAK: Okay. Let me get Bob and then Mr. Petry.

I didn't understand, Mr. Petry, you wanted to speak 19 on this.

Robert.

MR. RAAB: Once upon a time I was going to make a motion, and I was told we can't make motions; is that right?

MS. MCPEAK: I think you can make notions as long as it's on an item that's been properly noticed.

MR. RAAB: Okay. The motion I would make is that

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Page 81 we break for lunch now and then come back to Financial 2 Strategies. 3 MS. MCPEAK: Okay. Before we take that up -- and 4 is there a second to that? I mean, I will respect 5 procedures. 6 Alex, are you really seconding that motion? If the 7 only thing I can get you and Bob to agree on is when we break 8 for lunch, we're not going to make enough progress. 9 So before we debate that issue, apparently we had 10 one more public comment. 10 11 AUDIENCE MEMBER: Why don't we wait until after 11 12 hinch 12 13 MS. MCPEAK: I want to plead my case that we need 13 14 to deal with the second item before we break for lunch. Can 14 15 you really not wait until then? 15 16 MS. GROSS: Sunne, does it mean that we won't be 16 17 done by 4:00? 17 18 MS. MCPEAK: It means that we -- no, here's what 18 19 19 will happen. We will be finished by 4:00, but we won't have 20 20 gotten through as much of the discussion as we had intended 21 to. And so we were trying to at least take the Financial 21 22 22 Strategy presentation before lunch. But we have a properly 23 introduced motion on the floor. 23 24 Is there any other comments on that motion? I 24 25 25 would like you to --Page 82 1 MS. SELKIRK: If we leave Financial Strategy until 2 after lunch, we'll all be zoning out.

1 11:54 and reconvened at 12:39.) 2 CHAIRMAN MADIGAN: All right. We are back in 3 session. We are going to move next into the presentation on Financial Strategies. But before we do that, I'm going to 4 5 call on Mr. Petry who had his slip this morning and 6 gracefully gave his time to everybody so that you could have 7 lunch. 8 Mr. Petry you're on. 9

MR. PETRY: Good afternoon, Mr. Chairman and council members. It's a pleasure being back seeing the council members again. I missed the meeting and it's the second meeting I've missed since they adopted their bylaws back when it was BDOC.

Anyhow, I've gathered some information somewhat in the time frame since I've been here last, and I'm a little bit disappointed because in the 20 alternatives there wasn't enough consideration given to the upper San Joaquin River. We talked about many phases and aspects of what we can do with the different phases and how many people and fish and wildlife people and farmers and whatnot would benefit from aspects and things done in the San Joaquin in the upper region.

In the San Joaquin River we have interrupted flows and then like nine, ten-month flows that are interrupted. Our aquifer was fed by a subterranean stream flow in the City

of Mendota, and we've been denied that water. That's

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3 MS. MCPEAK: I sense the tide. You have too low 4 blood sugar. You need some food I guess. 5 MS. SELKIRK: No, I was saying I think we should do 6 it now and then break for lunch. 7 MS. MCPEAK: Oh, you want to do it now. 8 MS. SELKIRK: Absolutely. I'm afraid if we wait 9 until after lunch, everybody is going to snooze through it. 10 MS. MCPEAK: Good. I'm with you then, Mary. 11 One more brilliant comment, 12 CHAIRMAN MADIGAN: I don't think that we ought to 13 shortchange the financial considerations and to try and 14 shoehorn it into a five to seven-minute presentation. I 15 think it's foolish. We have spent a lot of time on habitat, 16 and I think that's useful and appropriate. But to shochorn 17 the financial considerations into a short-term thing I think 18 is a mistake. 19 MS. MCPEAK: Okay. What Chairman Madigan just said 20 is if we break now, we can come back at 12:35 and that would 21 be his intent if we do break. 22 So the motion on the floor, with a raise of hands, 23 how many want to support the motion and break for lunch now?

high-quality water. The closest your source of water supply comes from, the less chance you have of contaminants. With the little bitty clout that water quality has now to control the water raise, you have more chance of contaminants. I think the regional board and the local boards need more control over water quality. The further away your water is, the more chances you have of contaminants. The City of Mendota used to have the supply of water from San Joaquin River, and Middleton Lake is only 40 miles away. We don't want water from the California Aqueduct because, first off, we can't afford the filtration system. It's pretty elaborate as to the type of filtration system that we have now. You pour water on the ground, it costs less to filter than it does for surface water. Then you can't be

guaranteed quality water from the estuary nor quantity anymore. So we'd like to go back where we was before. The only way you're going to do that is with additional flows or more flows in the San Joaquin River. Additional storage. There would be a lot of factors and a lot of people that

would benefit. The fish would benefit, the salmon run, the habitat along the San Joaquin River, the people of Mendota, 8

24 to 12,000 depending on the season. We're an agricultural

25 community and we support agriculture as long as they don't

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(Whereupon, the hearing recessed at

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It's a majority. Thank you.

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dump their San Luis Drain water on us.

2 So we have a problem with water quality from the 3 San Luis Drain, 43,000 acres that they want to take out of 4 production. But they're not very swift about doing that. If 5 they take 1,000 acres a year out of production, that's 43 6 years we got to wait to do something with our aquifer. We 7 lost our well field. We pulled the pumps and boulders out. 8 We have to do redo them because they're eaten up with salt. 9 Our infrastructure, our water infrastructure in the City of 10 Mendota, our water tanks, two one-million gallon tanks 11 periodically have to be drained, cleaned, sandblasted, 12 recoated because of the salts. We lost the pressure tank 13 because of the salt blisters on it, the rust blisters.

When we talk about economics, we need to talk about economics of the little people, the people that can't handle it, the people that can't get help with it. It's a drastic situation in the City of Mendota. I'm not here politicking. I'm not a politician. I don't belong to a water district and I'm not a farmer. I'm an individual that has lived with the situation, and I was there when the quality of water was outstanding. No filtration, no chlorination. Out of the ground into the pressure tank into the system.

The off-site infrastructure where water has been drastically damaged from the 17 hundred parts of total dissolved solvents that we have in our aquifer, where's it they have good quality water. The City of Tranquility just

- south of us. Firebaugh is north of us eight miles.
- 3 Tranquility is just a little while south of us. They have
- high-quality water out of the ground, but they're out of
- confluence of the San Luis Drain. We don't need a study on
- 6 that. I've lived it. We need to rectify it. We can't wait
- for 43 years. We need an action plan and we need a time
- 8 frame as to when you're going to implement that action plan,
- 9 whether respond basis, reverse osmosis. Pick it out.

Whatever you want to do, but we need to get it done.

There's social economics when you take that land out of production. What happens to them 8 to 12,000 people that support agricultural? That's where the labor force comes from. 8,000 people -- 8,000 population off season, on season 12,000 population. That has an effect on an infrastructure, sewer and water.

The contaminants coming out of the Penoche Hills, 489 parts per billion of selenium, and you're worried about 230 parts down in the grasslands? How did it get in the grasslands? Do you understand the hydrology? Do you understand how the water runs out of the Mendota pool, the heart of the Central Valley region? You get poor quality water.

We had a 13 hundred second foot flow, cubic second foot flow that was supposed to go under a bridge that has 180

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1 cubic second foot capacity. They're 60 foot long and three

foot deep, the channel. The water was 16 foot over the

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elevation of the bridge draining 295,000 acres of watershed. 4 Talk about contaminants. 5 Tummy Gulch that ran down along Manny Avenue and 6

backed up against the San Luis Drain that hasn't been completed, the farmers pumped it in the San Luis Drain to get rid of it. Their Aquifer couldn't take any more water, so they pumped it into the San Luis Drain. It went to Kesterson and somebody raised hell about that. Well, I guess they had a right to do it. Who wants them contaminants. Tummy Gulch is one of the worst places there is for badlands. Something has to be done.

We've had a month and a half of flow from Penoche Creek to the City of Mendota this year, maybe two or three days to where the kids could cross to get to the high school from the residential section across Belmont Avenue to the high school. We've been putting up with that for 40 years that I've seen. I was there when the Bureau of Reclamation wrote their report on clearing the snag in the San Joaquin River when I lived in Firebaugh. I seen flood waters over there. I seen Beaumont Acres where there's a high school now and development, a development of housing projects. Am I right, Marcia? That used to be under water. Now they're getting sub-seepage from underneath.

coming from? The San Luis Drain. Where else could it come 2 from. We're at the bottom of the basin. We fight the east side. We fight the west side. The west side puts the water

4 on the land. It gets into the land infrastructure. It

forces it and the subservice area and goes into our aquifer.

6 Then the people on the east side, non-project pool pumpers 7

and the people that are making up for the 800,000 foot of

8 water are pulling out from an aquifer that isn't being

replenished by the San Joaquin River. Where is the sense of

that? Yet the Bureau wants them to go on it with. We can't

11 handle it. We cannot handle it.

> You go outside the city limits, City of Mendota, at Ohio Avenue, which is a mile out of town, that's a mile to the west, the standing water is at a foot and a half. You go out to the Washoe alignment, Washoe Avenue, there's 12 foot deep higher up in the confluence. What's that tell you? There's 162 or 63 manholes already there for you to go see for yourself where the water has come up in the aquifers. Those are the manholes that are on the main collect line spread throughout the San Luis Drain, the 43,000 acres. If you can check them manholes -- you know, send one man out there with a damn measuring tape and take soundings and readings and you can see for yourself. There doesn't have to

be any study on it. I've seen it. I know. I've lived it.

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The City of Firebaugh. Marcia Seblan will tell you

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Either we move with the times, stay up with modern 2 times or retire the land, but give us something to do for the social economics of our community. I've got a pipe dream 4 that the Bureau of Reclamation buy a few hundred acres outside the City of Mendota. We're the only ones being 5 6 affected by the groundwater contaminants. Buy it from the 7 farmers. Pay them a decent price for it. Pave it over and 8 give it to ag-related industry: Food processing, canneries. 9 Why do we have to send our stuff from the Central Valley 10 region to Sacramento to get it processed or to Stockton, then 11 turn around and send it to L.A.? Save on the trucking. Do 12 it right there where we grow it. Process it right there. 13 Have a cannery.

14 Ag-related industry requires a lot of water. Where are we going to get the water? Let them pump it out of the 15 16 aguifer between the cork and clay area and the subsurface. 17 But then they have to clean it up with reverse osmosis. It 18 doesn't have to be a lot of industry; enough to keep waters 19 from getting into our aquifer. What good is it going to do 20 us to get high quality water from the San Joaquin River when 20 you're pulling the contaminated water from one side to the 22 other? There has to be more common sense issues taken into 23 consideration and forget the politics and the politicians 24 that are lobbying for campaign funds and not taking care of 25 the issues.

always welcome here. Are you sure you have no interest in 2 running for public office? I have to tell you that I

continue to be impressed with how much you have educated

4 yourself on the issue. Your comments have become really on 5 point and important for this group.

MR. PETRY: Mike, I'm not highly educated.

7 CHAIRMAN MADIGAN: Thanks for being here.

MR. PETRY: When I was a kid, my father had a hell of a time keeping me in school.

CHAIRMAN MADIGAN: You're doing fine. He'd be proud of you.

MR. PETRY: You know what he told me? He says hang around with these people that don't have much hair on their head. They seem to be highly knowledgable. Then I run into guys like you and Alex Hildebrand and Tom isn't here today, and that kind of blew everything, didn't it? Thank you.

CHAIRMAN MADIGAN: Where were we. That's right. All right. The next item on the agenda --

Alex, yes.

MR. HILDEBRAND: Thank you. I'd just like to comment that what Ed's just described to you is only a part of the consequence of the CVP cutting off the flow of the San Joaquin River, Friant and imparting millions of tons of salt from the Delta via the Delta Mendota Canal, putting it on the east of the side valley and then not providing any

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What I'm asking for is some consideration from the Bay-Delta Council to look at our situation, take in the concerns of the upper San Joaquin River. Give us the flow. 25 foot in elevation in Millerton Lake will give you another 550 foot acre foot cap -- 500,000 acre foot capacity. You can pump it up to Finegold Creek and pay for all the pumping and putting it up there and you're only going to get 350 cubic second an acre foot. And not only that, you're going to have dead water. Every time you develop a reservoir, you wind up with dead water that you can't use. Additional storage in Millerton Lake will help the fish, will help the people. It will help the farmers.

12 13 Who cares how much non-project water you're taking 14 out of an aquifer providing that you have a source of supply 15 that you can feed it with. Does it make any sense to bring 16 that water well away from the Sacramento Delta past Mendota 17 to Los Angeles? Does it make any sense for the people of 18 Mendota to pour water out of the storage that you're going to 19 have in the 20 alternatives in the Sacramento Delta with the 20 chances it going to have to get contaminated when we could 21 have it right in our own backyard? 22 I'd appreciate more concerns and considerations for 23 the little people. Thanks for your time. I won't bother you 24 any more today.

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means of removing that salt from the valley.

CHAIRMAN MADIGAN: Thank you. I had assumed that he was saying things with which you would find substantial agreement. Does Millerton work as well as Friant?

MR. HILDEBRAND: It's the reservoir behind Friant, so that ...

MR. MADIGAN: Oh, well, that's the answer to that. All right. Zach McReynolds is up next, and then Zach is going to have the support of Eric as the chair of the subcommittee.

What I hope we get out of this is direction to Zach that, yes, sure enough, he has framed the issues for the subcommittee accurately or, no, in fact, he hasn't and there are things that he needs to do to reframe them. So as he lists these items for you, your attention should be focused on is that the way I would say this? Is that really the issue here or is there -- or does this cover the issue in a way that I think it should be covered?

And at the end hopefully we will come up with guidance for Eric and Zach for their next -- for their next meeting. Zach's hope is that you will write his agenda for him,

23 Zach, you're on.

24 MR. MCREYNOLDS: Okay. Can you hear me now? All 25 right. There we go. I can hear it now. This is taking a

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CHAIRMAN MADIGAN: Mr. Petry, your comments are

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program comes up with.

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- slightly different direction than we went this morning in
- 2 terms of framing the issues. At your last meeting you
- 3 discussed putting together a little working group to be able
- 4 to focus in a little bit more depth on some of these complex
- 5 financial issues that have been brought before you and really
- 6 continue to be out there and be unresolved. And in working
- 7
- with Eric over the last few weeks, with one abortive effort
- 8 to put together a meeting and then finally scheduling a
- 9 meeting for April 2nd for this working group, first meeting, 10 we put together a brief summary of what we thought some of
- 11
- the critical unresolved issues were in the financial area.
- 12 I'll read these to you in case you can't see them because I

13 recognize this overhead is not terribly high in contrast. 14 The four big categories are the Cost Allocation

15 Methodology, Budget Issues, Alternative Statewide Revenue

16 Sources and Financial Structure. I can run through some more

17 detail on what we mean by that, but I should start off by

18 saying that the most helpful thing primarily that I would

19 hope to get out of this brief discussion is to know if this

20 is a good list, if this is a complete list. If the group is

21 satisfied that this list is -- with items that you might add

22 to it -- is a good place to start, has all the major topics,

23 then I think moving into the kind of detailed discussion we

24 had this morning in terms of talking about the issues may be 25

productive. But I would feel comfortable if we got through

going to cost me. They don't really care how much it costs 2 as long as somebody else is going to pay for it. So the cost 3 allocation methodology is critical because that determines how the pie is going to be split up and how much each 5 particular group or each particular individual in some cases 6 is going to have to pay to get the benefits that we hope this

Underlying that is another question that's been talked about previously about do you use -- do you charge people based on the benefits they receive or on some sort of assessment of their responsibility for causing the problem. That's another issue that needs to be resolved and it probably comes up under Cost Allocation Methodology. Again, not an easy one. The one sub bullet point you see here with respect to financial capability is really a -- it's trying to draw out the ability-to-pay question, which is another difficult issue that needs to be grappled with.

Budget issues I think in general talks about the fact that we're clearly in an environment where we have limited resources. I think that Lester pointed out this morning sort of the two sides of that question. Do you really go about spending whatever you need to get a good long-term solution to the problem or do you try to look for just the absolute lowest cost thing you can up come up with. An outstanding issue.

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to the point of at least framing what the major issues are so that we can take them back to the smaller group and look at

3 them in more detail.

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Who's on the group. Well, that's in my briefcase. Let's see. Those who are on the group know who you are. You want to hold up your hands? It's Roberta. David Guy is not here. He's on the group. Tom Maddock is on the group. He's not here.

MS. BORGANOVA: Tom Graff's on the group.

MR. MCREYNOLDS: Tom Graff's on the group. He's not here. I didn't tell them I was going to talk about this today. It's just a coincidence. But maybe that explains part of the reason we have trouble setting up a meeting

14 time. 15

The cost allocation question is really the one that prompted -- as you'll recall, prompted putting together this little group. That was that wonderful series of brightly-colored graphs I presented at the last meeting which everybody had such fun with. But that's really a fundamental issue I think that we're going to have to get through in our process in this group.

The underlying question is I think related to the fact that people -- I think they're concerned about costs, but I suspect that although some of them truly are concerned about cost, most of them are concerned about how much is it

Page 96 1 I think we know we have some financial constraints

2 just reality based on the total budget and that needs to be

3 dealt with, that question that Lester raised this morning.

We need to determine a way for evaluating cost

5 effectiveness. And part of that is related to the third

6 bullet under Budget Issues, which is prioritizing in an

environment of limited resources.

Alternative Statewide Revenue Sources refers to the fact that there does appear to be a desire to spread the costs of some of the actions that we're thinking about to a wide audience. And the ultimate wide audience, as we 12 discussed last time, is probably the entire country. That's 13 the federal revenue source. The next smaller wide audience 14 is probably statewide, and we talked about one of the ways of 15 doing that being Go bonds. Well, what if the voters don't 16 pass GO bonds. We still I think want to have some statewide sources of revenue to pay for those types of things, and we 18 need to come up with some alternatives or some supplements to 19 handle that kind of a contingency or to supplement Go bonds 20 if they do pass.

There's also the question of how do you pay for the annual costs of public goods. GO bonds may be great or up front capital, but they don't necessarily cover you on a year in, year out basis for O and M. That's another statewide revenue question.

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actions or alternatives.

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The last one is really how to use financial
structure as a way to get to your durability solution
principal. You may be able to use the financing structures
to tie together other elements of the program to satisfy some
of your solution principals. So I hope that brief
explanation is helpful on what we see as some of the
outstanding issues and would defer to Eric for further
comments.

CHAIRMAN MADIGAN: Eric, let me call on you and let me ask you to take us through those bullets to see if there are other things that we need to add.

MR. HASSELTINE: Maybe I just can work through the same kind of thought process here that Zach has just gone through in just a slightly different way and then get back to this list of issues.

Just once again to make clear to everybody that there has been a subcommittee appointed by the chairman, but the subcommittee has not yet met. We're trying to structure more or less the agenda for that subcommittee's work. We had hoped to have been able to have met and come back with something by this meeting but we ran into noticing requirements and that kind of thing which did not allow us time to have the meeting prior to this meeting.

But primarily what we're looking at is an aspect of this whole evaluation of alternatives that we're now going

through, and we're trying to look ahead to determine the

1 resources. And somewhere along the line there's going to be
2 a finite budget. There's going to be a certain amount of
3 financial resources available for this whole thing, and that
4 may come into play before we get to the point of diminishing
5 returns or it may not. But either one of those will, I
6 think, govern how far we want to go with a particular set of

What that thing comes down to is also, number one up there, is how to allocate the cost once you know what it is going to cost and you come down to a cost-effective solution that you like. How do you go back and then allocate those costs. Who actually pays for this. And you can do it according to benefits by saying, well, the environmental restoration benefits this amount, and the levy system protection benefits a certain amount, water supply and water quality benefit a certain amount. Try to come to those kinds of rankings and, therefore, distribution of where the costs ought to be borne. Then you have to look at the ability of those sectors to pay for those costs, and that's going to be a difficult problem I think obviously.

It's not clear yet how we will be able to pay for or the sources of the funds for that whole discussion we had this morning about habitat restoration that everyone agrees needs to be an essential component of the system. The same thing is true in terms of the system protection. How to

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degree of satisfaction to which the solution principals, in fact, are reached on each of the alternatives. And solution principals in this case obviously are affordability, equity and also durability to a certain extent meaning to what extent can the financial structure help to guarantee or provide assurance that the alternative will work and stay in place.

In terms of these rankings, I personally see this as kind of a triangle of cost, effectiveness and value in which to take any particular action that we think is going to help us move toward the objectives. We need to see what that action will cost and then we need to see what the effectiveness of that action will be, how far will it take us, and then we need to see what's the value of having done that. And so as we start to put together the collection of steps, we're going to be moving ahead in terms of a cumulative cost and a cumulative effectiveness, we're also going to be looking at both the total value of what we're doing and the incremental as well.

I think there's going to be a point of diminishing returns somewhere of which it's going to cost more to move ahead than the value of what you're accomplishing. And it may be that we can get to that or it may not because the other constraint on the system is that there's finite

insure the stability and long life of the levy system because the -- certainly not just the land owners involved on the islands can afford to pay for that kind of a program.

So somehow in here there has to be a way of trying to figure out how all this gets paid for once we have analyzed it. So it's a big problem, and I think just like we said this morning in terms of not being able to set quantifiable goals for habitat restoration and we have to sort of adapt as we go along, the same thing is going to happen in this financial approach, so far as I can see, is that we're going to have to make decisions about how to do things as we go along. We can't really set it all out right now as to exactly how all this will fit together. But I would certainly welcome any comments from the other members of the committee or BDAC in general.

One of the things we do want to do today though is to more or less try to insure that we've surrounded the problem with the list of issues that we have. So if anybody has any particular issues, we would like to hear that today. And we don't want to get too bogged down because, number one, of time and, number two, that we're not prepared yet in any specific little items or detail of these issues yet.

CHAIRMAN MADIGAN: Eric, let me start off with a couple of things. Number one, while I like the GO bond as a device for raising statewide revenues, there are issues that

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Page 101 Page 103 obviously complicate getting GO bonds. And one of them is financial tools but also for all sorts of other institutional 1 2 their passage by the voters which is - at given times can be 2 options or overlays to fix things. So that's very -- that is 3 3 pretty iffy regardless of the merits of the issue. And I very high profile as an issue. 4 4 would hope that you would look to alternatives to the Go bond CHAIRMAN MADIGAN: Anne. 5 that would as closely replicate the impact of the 60 bond as 5 MS. NOTTHOFF: Are we going to see a series of possible, but that at least one set of alternatives ought to 6 6 scenarios or different options? I mean, how is this going to 7 look at how you would do that without popular vote. 7 back come back to us? You know, we had quite a bit of 8 And whether that's -- you know, I hesitate to put 8 discussion at the last council meeting how sp900 would fit 9 specifics because I'll be tarred by any of them that I 9 into this mix, how Category III funds from CVPIA would fit 10 suggest, but whether it's a utility-type tax or a water-type 10 into the mix. For example, what's happening with the report 11 tax, which is sort of a utility-type tax, or whatever, we 11 that Fred Cannon was preparing? Is that getting fed into 12 ought to have some confidence that we can replicate a Go bond 12 this as well? 13 impact in some fashion or another. Everybody shoot their 13 MR. MCREYNOLDS: I think if I understand your 14 arrows. Let's see, hit this target here. 14 question correctly, the results of this working group -- this 15 MR. HASSELTINE: What you're saying, Mr. Chairman, 15 is really a fact-finding working group as opposed to an 16 is you want a nice broad base of funding --16 answer-finding working group. What I would expect to come 17 CHAIRMAN MADIGAN: Yes. 17 back with from the fact-finding group is a list of options 18 MR. HASSELTINE: - without having necessarily to 18 and potentially the pros and cons of the various options, the 19 19 strengths and weaknesses of the various options presented as get the broad base to agree. 20 20 CHAIRMAN MADIGAN: Right. And I think at least one objectively as they can be with recognition that there may be 21 of the options has to be before the House as to how we can do 21 some subjectivity here. And I think the intent is to do that 22 22 fact-finding and do the research and bring that back to the 23 23 Ray? main group. 24 24 MR. REMY: Number one, I'd like to compliment both CHAIRMAN MADIGAN: Eric, did you want to add to 25 Zach and the committee. I think you're clearly on the right that? Page 102 Page 104 path of trying to get some handle on the fiscal side and 1 1 MR. HASSELTINE: NO. 2 arrav. 2 CHAIRMAN MADIGAN: Okay. Bob. 3 It wasn't clear to me whether there is an 3 MR. RAAB: Just a couple of thoughts. Jim Costa at 4 opportunity here to try and also evaluate the feasibility of 4 our BDAC meeting in Los Angeles broached the idea of thinking 5

the financing alternatives. I think, Mike, you've mentioned the difficulty of a vote. I mean, one could perhaps agree that a one-percent increase in the state income tax devoted to water would be a very good way of funding this, but the political feasibility of that I think is less than zero.

So I think it would be useful within this process if it isn't contained at least some attempt to rank the feasibility of the financing alternatives. Some lend themselves to much more easily attained than others do.

MR. MCREYNOLDS: Can I make a comment there? CHAIRMAN MADIGAN: Zach.

MR. MCREYNOLDS: I think you raise a good point 16 17 that I neglected to raise in the -- well, it didn't get 18 raised in the brief discussion of solution principals this morning, which is that a lot of the issues that get raised 19

20 about our alternatives in general, not just the finance

21 portion, but all of them in general relate back to one of our 22 solution principals. That one clearly does. That's the --

23 I think what we call implementability, and all those

questions about, "Is this real," get brought up there. So 24 that question clearly is on the table, definitely for the

of the Delta as a utility or creating a Delta utility. To me 5

6 there's a lot to be said for that, not as a total solution

7 but as a substantial part of the solution because I think a

8 lot of the beneficial uses of the Delta are going to users in

9 the same way that other utilities supply other users; gas and

10 electricity and telephones. There are similarities

11 similarities there, and that suggests to me in a financial

12 way that the primary way of paying for Delta costs is user

fees and not, as you say, Mike, GO bonds.

14 And I would suggest a little further that

15 beneficial fees have their own scales. Fishermen should pay

16 some of the cost of Delta improvements. Farmers should.

17 People who get drinking water should pay a lot I think. I

would -- this just suggests to me that there's some kind of a

19 need for trying to quantify what percentage of beneficial

20 uses goes to what users.

CHAIRMAN MADIGAN: Would you say that those who divert upstream of the Delta for water supply should pay the

23 most?

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MR. RAAB: No, I think they should pay something,

25 but I don't know how much.

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Page 105 Page 107 1 CHAIRMAN MADIGAN: Just checking. MS. SCOONOVER: That's essentially correct. This 2 MR. MCREYNOLDS: I'm just curious. I'm not quite 2 group is going to be a fact-finding group. The idea is to 3 sure what the underlying issue is. I sort of hear a sort of 3 have a small-focused effort to get greater information on a cost allocation kind of an equity -- the cost allocation 4 4 this subject and perhaps others. They will be publicly 5 really relates to our kind of equity solution principal; make noticed meetings so that members of the public or members of 6 sure the cost allocation is fair. Is that what's underlying, 6 BDAC can attend if they so choose. There's nothing that 7 because on the opposite side of that utility argument is the 7 prohibits recommendations from this group; however, this is 8 one that was raised just a moment ago about the --8 not the kind of body that will in some way narrow your 9 essentially the political viability of creating a new 9 options. Their task is to research the subject, analyze it, 10 institution. And I -- that's one of the things that has been 10 digest it, come out with pros and cons, a series of 11 suggested, and I happen to agree with you. I think it's 11 recommendations if that's appropriate, bring it back to this 12 definitely something that should be considered. 12 spot. And this is the body that will deliberate. This is 13 MR. RAAB: I didn't hear -- I didn't think that 13 the body that will make the final decision. 14 what I said about a utility would necessarily go against what 14 MS. KAMEI: So it's basically information? 15 was said -- I forgot exactly what it was you were saying 15 MS. SCOONOVER: Yes, but there's nothing 16 wouldn't work. 16 prohibited. If the group comes to some consensus that there 17 MR. MCREYNOLDS: Well, I'll tell you why I made 17 is an approach to one of these items that is appropriate, 18 that connection. My initial thought would be that a new --18 that it's entirely appropriate for that group to make the 19 some sort of new utility in the Delta would probably have to 19 recommendation to this whole body that they think this is a 20 be a creature of a probably a special authorizing 20 really good idea that you all ought to consider. What they 21 legislation -- legislative act from the legislature. 21 won't do is eliminate or drop out some of the other options. 22 MR. RAAB: Jim Costa broached this idea. He's a 22 It's just a better, kind of more focused effort to get 23 pretty sensible guy. I think he must have thought there 23 information into this group. 24 might be some credibility to considering this. 24 CHAIRMAN MADIGAN: Stu, did you want to say 25 MR. MCREYNOLDS: I agree with you. I think it's 25 something? Page 106 Page 108 1 definitely something that needs to be considered. 1 MR. PYLE: Yes. My original question was kind of 2 CHAIRMAN MADIGAN: Rosemary. 2 what you've kind of been analyzing here on the institutional 3 MS. KAMEI: I was wondering when -- you mentioned 3 administration of this whole process. And I didn't know if 4 that this was going to be a fact-finding group. Will the 4 you had that included under Financial Structure as the 5 group come back with different information that would not 5 administration of this, the decision-making, as to, you know, 6 exclude suggestions such as bogs on a utility tax or a 6 how much money is going to be allocated over a period of time towards habitat environmental restoration, how do you 7 separate Delta utility, or are they going to bring us a 7 8 8 recommendation as to what cost allocation would be and how it coordinate those funds that are coming from the CVP. And 9 9 would be equitable for everyone? I was just wondering what you've got a lot of contractual obligations of various 10 10 parties, money that's going into the system one way or approach you're using. 11 MR. MCREYNOLDS: I look over to our attorney who 11 another. And it just seems that there's a whole 12 might be able to help me out here. This is new ground that 12 administration and management issue here of coordination that 13 we're testing here. The fact that you have state as well as 13 needs to be addressed. 14 federal involvement creates some legal issues. That's one of 14 MR. MCREYNOLDS: I think that really probably 15 the reasons we had to delay the meetings was how to work 15 qualifies for a new bullet up here. If I understand you 16 through those particular issues. 16 correctly, it's sort of the question of how are you going to 17 And I think the exact role of this fact-finding 17 make future financial decisions. And there's clearly an 18 18 group needs to be handled carefully, and it's my effort, several efforts going on to talk about institutional 19 understanding that that group probably is not in the position 19 structures, but it may be appropriate for this financial

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to come back -- not in the position to take a vote on things,

alternatives and do some analysis and bring it back to the

fact-finding group that's supposed to investigate

CHAIRMAN MADIGAN: Counselor.

not in a position to come back with recommendations. It's a

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main group.

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group to focus on the financial portion of that. So we can

Is that right? Did I hear you right, how you make

CHAIRMAN MADIGAN: Let me ask. Eric, is this kind

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add that one.

future financial decisions?

MR. PYLE: Yes.

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Page 109 of sufficient guidance for you to -- all right. Anybody 2 else? 3 Roberta. 4 MS. BORGANOVA: I just had a question. It does 5 help clarify that the group is basically going to be 6 fact-finding, but at what point will the components, the cost 7 components that teams, the CALFED teams are putting together 8 be married to this fact-finding group looking at different 9 financial strategies? Because that goes to Stu's question of 10 how we make future financial decisions. 11 MR. SNOW: Perhaps a couple of responses to that. 12 One is that later this afternoon we'll start interjecting 13 some basic cost numbers into these alternatives. You'll 14 start getting a feel for the kinds of ranges that are out 15 there. As that gets refined, we'll certainly make that 16 available to the working group to work through that. 17 But also related to the issue that Stu brings up 18 about the future and how do you make future decisions, to 19 some extent that gets into the institutional guarantees 20 issue, a much broader assurances issue. That needs to kind 21 of run to ground. The classic example of that is that if 22 you're in an adaptive management program and that's what

going to determine somewhat the vehicles, the mechanisms that you're going to use to pay for. Different doors open depending upon the amount of dollars you're seeking. Without having the cost components married to this

as Roberta's. In my experience you have to know what things

are going to cost or what you're going to spend. And that's

6 7 list, it's difficult to talk about that list and get any 8 specific solutions or even principals outlined. And it's 9 difficult to talk about the costs when if you follow up on 10 the discussion this morning, if we're talking about the 11 quantity of different types of habitat, shaded riverine 12 aquatic might cost us a million dollars a mile. Riparian 13 shrub might cost us \$500 an acre. And until we know those 14 kinds of mixes, how are we going to affix a cost to this and 15 then discuss applicability of different financing mechanisms 16 to pay for it. It seems we have a cart and a horse issue 17 here. 18

MR. MCREYNOLDS: I agree with you. I think it's been difficult for everyone to deal with these financial 20 issues in the abstract since last summer. I do know, however, that there's been an enormous amount of work going 22 on to try to come up with these first rough cost estimates. So we may not be in the position of -- we don't necessarily have to go blind on this. We now are starting to get to the 25 point where we might have some costs numbers that we can look

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And the other side of that from, let's say, a water user perspective, if you notice most of the staging that we have proposed in here, some of the facilities and some of the alternatives that are most important to the water users, for example, are in the last stages. How do you know they will happen when they're supposed to? And so those are broad assurances issues that we'll need to address as we move forward.

you're depending on, how do you know where the second

management. And that's pretty critical.

installment of money will be when you're ready to adapt your

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7 8 9 MR. MCREYNOLDS: I might recall you to the overhead 10 that you used this morning, Lester, where if you end up -- if 11 you end up with a problem with one of the alternatives, you 12 have a difficulty, it may be helpful -- it's helpful for 13 me -- it may be helpful for you to try to determine what 14 you're underlying solution principal or technical issue may 15 be. And if you've been able to under -- find out what your underlying issue may be, then you can help maybe determine if 16 17 it's a technical issue, maybe it's a technical change in the 18 alternative that's in order. If it's a solution principal 19 issue that's not really technical but it's one of the other 20 solution principals like equity or durability or something 21 like that, then maybe an institutional fix is what you're 22 looking for to address your concern with the alternative. 23 CHAIRMAN MADIGAN: Okay. Eric. Oh, Pat. I'm 24 sorry. Right. Excuse me.

at in terms of orders of magnitude for these things so we can really determine if it makes sense to look at certain sources for certain dollar amounts.

But you also raised another question that's on here, which there's also been a lot of work on, which is cost effectiveness. And I think one of our solution principals, one of the subpoints within the solution principal says that you should be doing the cheapest thing that you can find to get you a certain level of benefit. And, you know, that's -once again, that's easy to say in the abstract and sometimes difficult to implement.

But there's no doubt that the people who have been trying to work on developing these alternatives and these cost numbers are clearly trying to look for what's the most cost effective way to get results, not exclusive -- not doing everything exclusively -- and a lot of it's just been professional judgment to this point, but not to do things exclusively and just totally disregarding any cost implications of anything they're doing.

CHAIRMAN MADIGAN: Okay. Eric, good luck to you. Thank you all very much for your participation. Zach, thank you.

Before we move on, I want to make another appointment because I happen to think this notion of working groups is a good one. This morning we spent quite a bit of

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MR. MCCARTY: My question is along the same lines

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- time on the question of habitat strategy, and I have asked
- 2 Mary Selkirk if she would take on the chairmanship of a
- 3 habitat strategies working group akin to Eric's working group
- 4 on financial strategies. And I haven't made any appointments
- 5 to that working group yet. I would ask those of you on the
- 6
- BDAC who have an interest in this to call either Mary or 7

Sharon and let them know of your interest.

Mary and Sharon will then come up with a balanced group to look at the question. The same rules will apply; that is that everybody on the BDAC is obviously welcome to attend any of those meetings. They will be public.

12 Stakeholders and other interest groups can certainly

13 participate in them as well. And their charge is the same;

14 not to narrow and eliminate but to investigate and report.

15 And I thank you for taking this on.

16 MS. SELKIRK: I don't know whether to say you're 17 welcome or ...

18 CHAIRMAN MADIGAN: Yes, I know.

19 (Discussion off the record).

> CHAIRMAN MADIGAN: Sunne suggests that with all the things going on now and as hectic as everything is going to be and with Dick's efforts underway, if -- Mary, if you could come up with some sort of a date as a possible meeting date

24 for this, that might be helpful and people could start --

25 MS. SELKIRK: Before we leave.

can be added from the rest of BDAC. The reason we identified

this as one of the overarching issues is as we reviewed

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3 the -- well, first of all, as we looked at the alternatives,

4 some level of water transfers are implicit or explicit in all

5 of the alternatives. And, of course, there are water

6 transfers going on today in the system.

7 When we looked at the comments that we received and 8 comments that have been made at the different meetings, we 9 clearly see people indicating that having some sort of market 10 transfer system is beneficial in that it provides market 11 incentives. It gives individual water users incentives to 12 improve the way they use the their water supply such that 13 they can then conserve and make available water for

Also it's pointed out as a way of moving water around from a non-regulatory standpoint rather than having an agency, governmental agency decide who should and should not have the water. You can use the market to do that. And it provides, related to that, a mechanism in the case of a willing seller, willing buyer to actually acquire water for flows for the environment, and so it even ties into a habitat strategy.

However, from a policy standpoint, it raises a lot of questions that have to be answered. The most notable is the impact that transfers can have over a long period of time

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CHAIRMAN MADIGAN: Yes, before we leave.

MS. MCPEAK: Give two weeks of notice so that you

can hopefully meet before the next BDAC meeting.

4 MS. SELKIRK: Right. I have a question about that

5 whether we -- Sharon, should we talk?

6 MS. GROSS: Yes, I'll take care of it.

MS. SELKIRK: In terms of picking a date, are there

some staff constraints that you might have that apply here?

9 MS. GROSS: Probably some, yes.

MS. SELKIRK: Okay.

CHAIRMAN MADIGAN: she will look at dates. And that's a good idea, Sunne, and we'll try to get some sort of a date set today so it can be noticed.

14 We're going to move on next to water transfers.

15 And who is going to initiate the water transfers?

MR. SNOW: One thing on the general schedule are these work groups. I just realized between now and the next BDAC meeting are eight scoping meetings all across the State of California, which we hope BDAC members will attend when

19 20 they're in your area. So as much as we can accomplish

21 between now and the next BDAC meeting, that would be great,

22 but it might be very difficult coming up with very many

23 meeting dates.

24 I wanted to hit kind of the overall issue of water 25 transfers and do it very quickly and see what kind of issues

Page 116 on the local community, the economic impacts. What generally

2 has been pointed out in discussions that we have had is that

3 even to the case of willing buyer, willing seller, the rural

4 community may not be represented in that exchange. It may be

5 between two irrigation districts and the rural community does

6 not have a voice on what's happening to the economic vitality 7

of the region. And also specific issues about transfers may 8 not, in fact, be wet water. They may be transferring surface

9 water only to overdraft the groundwater basin.

And so these kinds of issues are out there.

11 They're common to every one of the alternatives. And as we 12 move forward, we have to make sure that these issues are

13 addressed and resolved in some satisfactory fashion if

14 transfers are to be any part of California's water future. 15

So those are just some of the issues that we've identified. It would be useful to have BDAC perhaps identify a few more points that we need to make sure that are expressed in issue papers as we move forward.

19 CHAIRMAN MADIGAN: Questions. Roberta and then 20 Judith.

MS. BORGANOVA: I just wanted to say that it's pretty obvious that a lot of these questions that are coming back up under all of these issues are going to go back to the financial strategies. So you might want to give direction to

25 the fact group; at what point they look at that or does that

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come back to BDAC in general because I think that some of 2 those answers will -- could be answered in some of the

financial strategies. For example, third-party impacts.

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MS. MCPEAK: What would be your recommendation, Roberta, how to address the issue you just raised?

MS. BORGANOVA: Maybe it's too soon to see because none of the groups have met, and until the groups meet, maybe there will be some issues that will lend themselves to having a common discussion, the kind of thing we're trying to get at today, and we just don't have enough information in front of us. But some of those questions are definitely interrelated.

CHAIRMAN MADIGAN: In some instances I think that the financial strategies are going to have to be responsive in their input rather than perhaps creating a financial strategy and then looking for some place to use it. So I think that you're probably right.

Judith and then Alex.

MS. REDMOND: Just following up on Roberta's point, it does seem as if the financial work group was going to talk about the cost of various alternatives, and implementing a number of the actions involved in those alternatives have had to do -- you know, how do you implement them. It's going to cost a different amount of money depending on how you implement them. So it does seem that this is relative -very important in terms of the financial analysis.

when you talk about transfers within a basin among users for the same purpose, within agriculture, for example, there's rarely any big problem. The problem is that the emphasis is

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4 to provide water reliability for urban and RML purposes by

5 taking away agriculture. And so it's these transfers which 6 change the time, place and purpose of use that introduce the 7 problem.

Most of these alternatives include, for example, purchasing 100,000 acre feet or more of water from the east side of San Joaquin Valley. Well, now, those are purchases from agricultural water use for fish flows. That means then that the return flows that you would get from the agriculture water use in the summer are lost. And you have an enormous impact in terms of percentage of flow available in the main stem of the river that results from losing those return flows.

So it's -- these transfers have other problems besides the immediate effect on the economy of the area from which the water was bought. And to some extent, that's a matter of defining whether you're buying water which represents a decrease in consumptive use of water or whether you're just shifting the time in which it comes down the river in such a way that it -- you lose the multiple benefit of the water. It comes down at a time you don't need it for water quality, you don't need it for water flow for any

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But the main point I want to make is that I think that water transfers is too narrow a definition of this issue area. I think that all of those concerns that you mentioned, Lester, regarding water transfers actually are a set of broad concerns that have to do with a lot of the reallocation issues that we're looking at. Allocation of major community resource water away from agriculture is going to affect rural communities.

And I think that land fallowing, land retirement, water transfers, a lot of the issues that -- a lot of the actions that have been put into the -- into these different alternatives have to do with third-party and community impacts. And so I think it's actually broader than water transfers. I think that it's -- these concerns have to do with the future of agriculture in the state and what kind of agriculture we're looking at and what we want rural communities to look like.

CHAIRMAN MADIGAN: So how would you scope it down just ever so slightly from the future of agriculture on California to expand the category of water transfers? MS. REDMOND: I think we're talking about community impacts of various actions in these alternatives.

23 CHAIRMAN MADIGAN: Okay. Alex. Thank you. 24 MR. HILDEBRAND: Well, I agree with what Judith has just said. However, I'd go a little further on that in that

purpose other than fish, and you're taking away from the water needed for those purposes in another season.

CHAIRMAN MADIGAN: Stu.

MR. PYLE: If I can add onto the same discussion, I think Judith was right. She made her statement and then you asked her if she was talking really by community impacts. And I think community impacts is too narrow for this subject as you were talking about, all of the items in here, both you and Alex, that relate to how do you take water in from agriculture. We're talk about reallocation. We're talking about a major impact on a major economic factor of California, 50 billion dollars a year.

And if you're talking about reducing that through -- by some significant percentage by moving water out, whether it's done specifically by actions or whether it just happens organically because that's the way the world is going to change, is probably something that we ought to know and be thinking about.

So somehow this should be a little wider and look at the statewide implications and economic implications of major reallocations of water from agriculture to other uses, environmental and urban.

CHAIRMAN MADIGAN: My notion here is not to overly restrict or limit or too narrowly define the issue simply in an attempt to define the issue adequately. And if you think

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1	that community benefit is too narrow, that's okay with me. I	1	STATE OF CALIFORNIA	
2	mean, this is an important issue, and we'll spend the time	3	COUNTY OF SACRAMENTO)	
3	and the effort on it that's necessary to scope it properly.		I, MELISSA LYNN HILL, a Certified Shorthand Reporter of the State of California, do hereby certify:	
4	Lester has got some work ahead of him already in	5	That on the 21st day of March, 1996, at the hour of	
5	terms of redefining this. I would guess that we could look a	6	10:05 a.m., I took down in shorthand notes the said witness'	
6	month from now at a similar sort of working group on this	7	testimony and the proceedings had at the time of the giving	
7	issue, although we're probably not at that point yet. But it	8	of such testimony; that I thereafter transcribed my shorthand	
8	is a big one.	9	notes of such testimony by computer-aided transcription, the	
9	Alex, you wanted to continue.	10	above and foregoing being a full, true and correct	
10	MR. HILDEBRAND: I think we need to look at the	11	transcription thereof, and a full, true and correct	
11	consequence to the food supply when you start making these		transcript of all proceedings had and testimony given.	
12	reallocations.	12		
13	CHAIRMAN MADIGAN: I saw another hand. Who did I	14		
14	see. Oh, okay.	15		
15	Pat.	16		
16	MR. MCCARTY: Mike, I just in listening to the	17		
17	comments, this particular area is probably the one area	18	Certified Shorthand Reporter in and for the County of Sacramento, State of California	
18	that's going to impact the redirected impacts most, and	19		
19	that's one of our solution principals is that we will not	20		
20	redirect impacts to other areas. And it seems to me we need	21	QUALITY COMPUTERIZED TRANSCRIPTION -by-	
21	to spend a lot of time evaluating and quantifying what those	22	PORTALE & ASSOCIATES DEPOSITION REPORTERS 211 East Weber Avenue	
22	redirected impacts are on agriculture, on rural communities	23	Stockton, California 95252 (209) 462-3377	
23	in light of today's economics because we're dealing with	24	MELISSA LYNN HILL, CSR NO. 9613	
24	different economics today than we have in the past.	25		
25	CHAIRMAN MADIGAN: Thank you. Sunne.			
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1	MS. MCPEAK: Lester, when you use the word,			
2	"transfers," are you envisioning a market where the current			
3	water rights holder has the say assuming the right has			
4	been adjudicated but has the say on whether or not the			
5	water is used for that particular owner's purpose or			
6	transferred to another user, seller, but that the choice is			
7	made by the water rights holder?			
8	(Whereupon the reported proceedings of the			
9	BDAC meeting were concluded at 1:45 p.m.)			
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